JOE MOROLONG LOCAL MUNICIPALITY

DRAFT IDP 2016/2017





INTERGRATED DEVELOPMENT PLAN

OF THE

JOE MOROLONG LOCAL MUNICIPALITY

Compiled in terms of Local Government: Municipal System Act, 2000 (Act 32 of 2000)

> Adopted by the Council on 24 March 2016

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ACRONYMS AND ABBREVIATIONS

CDW	Community Development Worker
CFO	Chief Financial Officer
Cllr	Councillor
DWA	Department of Water Affairs
IDP	Integrated Development Plan
JMLM	Joe Morolong Local Municipality
JTGDM	John Taolo Gaetsewe District Municipality
KPA	Key Performance Area
LED	Local Economic Development
MFMA	Municipal Finance Management Act
MSA	Municipal Systems Act 32 of 2000
MSA	Municipal Structures Act
MIG	Municipal Infrastructure Grant
MWIG	Municipal Water Infrastructure Grant
NDP	National Development Plan
PMS	Performance Management System
RBIG	Regional Bulk Infrastructure Grant
RDP	Reconstruction and Development Programme
RSA	Republic of South Africa
SDBIP	Service Delivery Budget and Improvement Plan
SLA	Service Level Agreement
SLP	Social Labour Plan

DOCUMENT LAYOUT

This document presents the Joe Morolong Local Municipality Draft IDP for the 2016/17 financial year and it will be segmented as described below:

Municipal Mayors Foreword:

Municipal Managers overview

Executive Summary provides a brief overview of the study area, population distribution, population groups, age and gender distribution and household income. This demographic information is sourced from the 2007 Community Survey from Statistics South Africa.

Section A: Mission and Vision

Section B: Demographic profile of the municipality:

Section C: Powers and functions of the municipality:

Section D: Process followed to develop the IDP: Integrated Development Planning Overview: gives an overview of the IDP and processes

Section E: The section will give an overview of the realistic situation at Municipal level. Priority issues from previous consultations aligned to 5 National Key Performance Areas (KPA) Local Government Strategic Agenda 2005-2011.

It will also detail the projects and programmes for the next financial year.

MUNICIPAL MAYORS' FOREWORD

It gives me great pleasure as the Mayor of Joe Morolong Local Municipality to present once again to present the revised Integrated Development Plan and Budget for 2016/27, to Council and also to the Joe Morolong community, as well as to our stakeholders in various sectors.

The 2016/17 IDP and Budget compilation process had sufficient public participation as required by the Municipal System Act, 32 of 2000. Community Consultations Meetings were held to ensure that the community realizes and confirms that their needs are



addressed within the Budget. It is therefore, factual to reiterate that these document – Revised IDP and Budget 2016/17 are community driven through their inputs, the envisaged outputs thereof are expected to sufficiently positively impact one way or another on all the Joe Morolong Local Municipality residents.

Legislatively, according to Chapter 6 of MSA 32 of 2000, the Municipality is required to develop a Performance Management System as a monitoring tool for the implementation of the IDP. Joe Morolong Local Municipality has developed an Annual Operational Plan that will be the basis for outlining the Municipality's Service Delivery Implementation Plan (SDBIP).

The SDBIP of the Municipality indicates the projects and programmes that are to be implemented within the IDP in the current Financial Year. The SDBIP covers projects and programmes that have budget and human capital support. Furthermore, performance targets are also set within the SDBIP. The monitoring of targets will be assessed on ongoing basis and quarterly. The Municipality has also ensured that the IDP and Budget processes are aligned, and also that the SDBIP is linked to the IDP as per legislation.

In closing, I would like to thank all Council Members for their commitment in realizing the goals of improving lives of our people. Furthermore, I would like to thank the Accounting Officer and His Team who, in spite of all our challenges, remains committed in their endeavour of moving Joe Morolong Local Municipality forward.

MUNICIPAL MANAGER'S OVERVIEW

Informed by the prescriptions of the Municipal Systems Act, Act No 32 of 2000, the Joe Morolong Local Municipality adopted the Integrated Development Process Plan in order to guide the development of the Integrated Development Plan (IDP) for the financial year 2016/2017. It is the intention of the Municipality to guarantee compliance ensuring that the IDP is considered in conjunction with the budget by Council on or before 31 May 2016.

As the Accounting Officer of Joe Morolong Local Municipality, I thank Council for providing me the opportunity to serve in this great institution, I thank especially the community for this opportunity and wish that we have served you well in the last financial year.

I also wish to thank you the community for participating in the development of this draft document and would like to take this opportunity to introduce the draft review of the 2016/2017 IDP for your consideration and commenting in order to enable the local community to participate in the affairs of the Municipality and for the Municipality to stay responsive to community needs, and to remain credible given budgetary constraints, affordability and capacity.

It is clear that Joe Morolong Local Municipality has achieved major success during the past year – in many instances under very difficult circumstances. There were many lessons to be learnt along the road. The Municipality is, however, now much better equipped and geared towards service delivery than before.

Integrated Development Plans are the most important mechanisms available to government to transform the structural differences in our previously divided society. Integrated development planning is a process by which the planning efforts of different spheres and sectors of government and other institutions are coordinated at local government level. The IDP brings together various economic, social, environmental, legal, infrastructural and spatial aspects of a problem or plan. This should take place in a way that enhances development and provides sustainable empowerment, growth and equity for the short, medium and long term. Communities cannot develop in isolation and integrated development planning ensures this.

The IDP review process aims to assess whether the Municipality is on course to deliver on the strategic intent of Council, and incorporates adjustments to be responsive to the ever-changing realities that communities face. Despite our capital reserve constraints, we endeavour to decrease service delivery backlogs and provide the environment for sustainable and inclusive economic growth for all our citizens, thereby addressing socio-economic challenges such as unemployment, high crime rates and poverty. Ultimately, we will address these challenges through sustainable partnerships with our society partners who will play a pivotal role in realizing our strategic programmes and projects.

Highlights that the Municipality must strive to sustain during the 2016/17 financial:

- ✓ Filling of critical vacancies, with the splendid skills set;
- ✓ Achievement of a better audit status;
- ✓ Strengthening the Performance management culture within the organization

The following issues remain a huge challenge for the Joe Morolong Local Municipality.

- ✓ Huge service delivery and backlog challenges
- ✓ Budgeting constrains
- Maintenance of aging infrastructure, Poverty, Unemployment and low economic growth,
- ✓ Rural Development and support to vulnerable group

Through community engagements processes such as the Outreach Programme, stakeholder engagements through various forums, the communities of Joe Morolong Local Municipality have reaffirmed the need for water and sanitation, roads, housing, stormwater, electricity, job creation, health, education, SMME empowerment and support, recreational facilities, etc. this means that not only is local government involved, but also Provincial and National Government. Thus it will be critical for the Municipality to strengthen its engagements with all stakeholders involved in the development process.

Informed by the priority needs of the communities, this IDP is geared towards improving the quality of life of the community through a particular focus on the following pillars:

- ✓ Service delivery, access to and levels of servicing;
- ✓ Good governance and administration;
- ✓ LED and job creation;
- ✓ Environmental and health issues; and
- ✓ Land use, urban integration and linkages.

By focusing on our Key Performance Areas, the Municipality will be in a position to respond to its objectives and all the developmental challenges confronting our Municipality.

We have made significant inroads in ensuring that our Municipality is characterized of the following attributes:

- Sound financial management systems, timely and accurate accounting for public resources;
- ✓ Functional and effective community participation mechanisms and Ward Committees;
- ✓ Access to quality affordable and reliable Municipal services, with equal, easy and convenient access for the public to the Municipality and its services; and
- ✓ Compilation of a credible IDP that is an expression of state-wide planning, including a balanced infrastructure investment and sustainable economic development programme.

It is against this background that we invite comments and feedback from both our social partners, stakeholders and communities on the implementation of this document as one of the mechanisms of monitoring our progress and identifying areas where we can improve. We must bear in mind what the Municipality stand for, in relation to its vision, mission and strategic pillars.

Once again, I would like to thank all the Councillors and Officials involved in preparing this draft Reviewed IDP document. A special word of thanks to the Mayor, Speaker, Executive Committee and Council for their commitment to the IDP process and towards building a better future for the Joe Morolong Local Municipality.

1. INTRODUCTION AND BACKGROUND

Integrated Development Planning (IDP) is a process through which the municipality prepares a strategic developmental plan, which is the principal strategic instrument guiding all planning, management, investment, development and implementation decisions, taking into account inputs from all stakeholders.

The IDP crosses departmental divisions by linking the physical, social, institutional and economic components of planning and development with management and developmental structure. It integrates and aligns planning in different spheres of government and therefore enforcing and upholding the spirit of co-operative governance in the public sector.

The Constitution of the Republic of South Africa (1996) commits government to take reasonable measures, within its available resources, to ensure that all South African have access to adequate housing, health care, education, food, water and social security.

The goal of our municipality is to establish a planning process, which is aimed at the disposal of the imbalances created by the apartheid era. Developmental local government can only be realized through integrated development planning and the compilation of the IDP.

The processes involved in compiling the municipal plan is inclusive, through the consultation of the community and different stakeholders.

The value of integrated development planning for municipalities is embedded in the formulation of focused plans that are based on developmental priorities. This approach will assist the municipality with the curbing of wasteful expenditure and perpetual past spending patterns. Thus leading to a business-orientated approach that is aimed at ensuring that our municipality is able to utilize the limited resources allocated as efficiently as possible.

Our planning is not only focused on the immediate needs of our communities but it is also taking into consideration future needs, hence our planning has to have informed projections about the future demands, to ensure effective, efficient and sustained service delivery over a short, medium and long term.

SECTION A

EXECUTIVE SUMMARY

This document is defined as Joe Morolong Draft IDP & Budget 2016/17, a strategic document that will guide the development processes in our third term in governance. The second term was still more of a learning curve on local government. The municipality was learning also how to engage the community and deal with their high expectations, hopes and aspirations.

Our community is solely depend on the municipality in terms of developments and it is also the only sphere of government which is closer to them. Joe Morolong Local municipality is also identified as the CRDP nodal area in the province, this municipality is faced with serious challenges in addressing backlogs regarding basic service i.e. water, sanitation, roads, electricity and refuse removals.

The Department of Cooperative Governance and Traditional Affairs in October 2011 developed a Draft Simplified IDP framework for smaller (B4) municipalities. This guide indicated the areas that we need to focus on fewer functions, with the support from various stakeholders in our instance is MISA. This will assist us to perform better. Our municipality fall under the classification 2 on the vulnerability index we are also ranked low on the National Treasury capacity classification

We have improved tremendously in our provision of services in the delivery of clean and drinkable water, sanitation and electricity this is evident by the reduced number of service delivery protest during the past financial year.

Due to the rural nature of our municipality we are unable to generate a lot of income from rates and taxes, our main revenue is derived from the business community especially the mines. The contribution of the mines in the development of our municipality is part of their social responsibility for the local communities.

The successful implementation of the IDP and Budget can be achieved only through a partnership between the Municipality, the other spheres of government and the mines to create a single window of co-ordination as reflected in Outcome 9. This should be complemented by partnerships with local communities and key stakeholders.

The 2016/17 Draft IDP will be presented using the Simplified IDP Framework for smaller municipalities.

2. MISSION AND VISION OF JOE MOROLONG LOCAL MUNICIPALITY

VISION

A wealthy and prosperous local community with equal access to basic services and sustainable development opportunities

MISSION

We commit ourselves to developing communities in a sustainable and democratic manner, with the scope of affordability with reference to:

- Participation in all decisions affecting their lives
- Basic service delivery by the municipality
- Socio-economic development opportunities within a safe and healthy environment

SECTION B

3. DEMOGRAPHIC PROFILE OF THE MUNICIPALITY

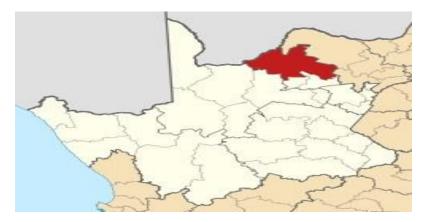
Joe Morolong it is located in the Northern Cape Province based in the John Taolo Gaetsewe District, on the North eastern and western part of the District.

The Municipality is accessible via the National infrastructure through the N14 which links North West and the Northern Cape Provinces.

Joe Morolong Local Municipality was established on the **6th December 2000** under the name of "Moshaweng" which is now called Joe Morolong named after Taolo Joseph Morolong who was born at Ditshipeng Village on July the 1st 1927.

- Joe Morolong Local Municipality covers 20, 172km2 area and covers one semi-urban area, villages and commercial farms
- Our municipality is characterized by rural establishments that are mostly connected through gravel and dirt roads
- There are Tribal authorities in our municipal jurisdiction with nine Paramount Chiefs.
- Uur municipality is regarded as the poorest area in the district.
- Our population is 89 377 as per the Census 2011 report, with 145 villages and 2 small towns and surrounding commercial farms,
- There are 20 707 households with a population growth of -0,9%,
- We have 168 schools, 4 police stations, 24 clinics and 3 community health centres.
- Agriculture, mining and community services are our primary economic sectors
- The following mining houses are found within the jurisdiction of our municipality: UMK, BHP Billiton, Assmang Blackrock Mine, Tshipi-e-Ntle, Kalagadi, Kudumane Mining Resources, Sebilo Mine and Aqcuila mine

4. OVERVIEW OF THE MUNICIPALITY



Location in the Northern Cape

Country	South Africa
Province	Northern Cape
District	John Taolo Gaetsewe
Seat	Churchill
Wards	15
Mayor	Cllr MD Moremi
Туре	Municipal Council
Area	20, 172 km ²
Population	89 377
Density	4,4/ km ²
Households	23 707

Source (Area, population, density and households): Census 2011

RACIAL MAKE UP

PERCENTAGE
96.4%
2,0%
0,3%
1,2%

Source: Census 2011

FIRST LANGUAGES

LANGUAGE	PERCENTAGE
Setswana	90,1%
Afrikaans	3,6%
English	1,9%
Other	4,4%

Source: Census 2011

SECTION C

5. POWERS AND FUNCTIONS OF THE MUNICIPALITY

Municipal Category

4 Joe Morolong Local Municipality is a category B municipality.

Municipal Powers and Function:

The mandate of the municipality as contained in section 152 of the constitution is;

- **4** To provide democratic and accountable government for local communities.
- To ensure the provision of services to communities in a sustainable manner.
- To promote social and economic development.
- **4** To promote a safe and healthy environment.
- To encourage the involvement of communities and community organizations in the matters of local government.

The following are the functions performed by the municipality;

- Cemeteries
- Municipal planning
- Local Tourism and LED
- Sanitation
- Local Sports Facilities
- Municipal Roads
- Public Places
- Street Lighting
- Water Reticulation
- Operation and Maintenance of water
- **Waste management**
- Fire fighting
- Traffic

SECTION D:

6. PROCESS FOLLOWED TO DEVELOP THE IDP

The IDP guideline has set out a clear public participation process which is in accordance with the Municipal Systems Act section 16. As the municipality we have always been following the process of developing a culture of community participation; were the community informs us of their needs so that our planning is not only relevant but responsive.

During the analysis phase councillors are going out to their various constituencies, meeting with the communities assisted by their ward committee members. Priority issues based on the community needs are determined in this way, traditional leaders are also involved .This exercise proved to be very fruitful and resulted in the Councillors being the link between the community and the municipality. This process was followed during the whole IDP process. This process was done in December 2013 and January 2014.

During the review process the steering committee and in some instances the IDP Representative forum as main participants attended the IDP Review process and all the 15 ward in our municipality took part. This IDP Review took place in December 2013 in 8 wards and in January 2014 in 7 wards.

Please note that although the participation process was quite elaborate and fruitful, the Municipality recognized that it was not all the times successful. However, it is in the process of rectifying the mistakes that were made and is in the process of ensuring that participation remains the driving force behind its efforts to become more developmental orientated.

This draft IDP is informed by the inputs made during the IDP review process and the mid-year performance assessment and budget report.

6.1 INTERGRATED DEVELOPMENT PLANNING OVERVIEW

Integrated Development Planning is the process through which the municipality prepares a strategic developmental plan, which is the principal strategic instrument guiding all planning, management, investment, development and implementation decisions, taking into account inputs from all stakeholders.

The IDP crosses departmental divisions by linking the physical, social, institutional and economic components of planning and development with management and development structure. It also integrates and aligns planning in different spheres of

government and therefore enforcing and upholding the spirit of co-operative governance in the public sector.

The constitution of the Republic of South Africa (1996) commits government to take reasonable measures, within its available resources, to ensure that all South Africans have access to adequate housing, health care, education, food, water and social security. The current goal of municipalities is to establish a planning process, which is aimed at the disposal of the imbalances created by the apartheid era. Developmental local government can only be realized through integrated development planning and the compilation of an Integrated Development Plan (IDP).

6.2 ROLE OF INTEGRATED DEVELOPMENT PLANNING (IDP)

Integrated development planning is an approach to planning which is aimed at involving the municipality and the community to find the best possible solutions towards sustainable development. Integrated development planning provides a strategic planning instrument which manages and guides all planning, development and decision making in the municipality. 'Integration' means to consolidate all various plans and actions of the municipality in order to achieve its vision and mission.

It is used by municipalities to plan short and long term future developments in its area of jurisdiction. IDP is not the sole responsibility of the municipality.

It is integrated as all the relevant stakeholders who have a responsibility to develop our area must contribute. Sector department and mines have to submit their plans on how are they planning to provide service and develop our municipality.

Integrated development planning involves a process through which the municipality compiles a five-year strategic plan, known as the Integrated Development Plan. This plan is an overarching plan, which provides the framework for development and planning in the area of the municipality. It is an operational and strategic planning guideline which enables the municipality to fulfill its development mandate.

The purpose of the integrated development planning is to better the quality of life of the people living within the area of the municipality. It provides the guidelines as to how to use the land within the municipality, which resources to use, and how to protect the environment.

For our planning and programmes to be effective all strategic planning within the municipality must take place within the framework of the IDP. Through integrated development planning different plans are integrated, coordinated and linked to the use of natural, financial, human and physical resources.

6.3LEGAL FRAMEWORK FOR INTEGRATED DEVELOPMENT PLANNING

According to the Constitution of the Republic of South Africa, the local sphere of government is charged with the responsibility to implement developmental local government as well as co-operative governance. The mandate to relate its management, budgeting and planning functions to its objectives gives a clear indication of the intended purposes of municipal integrated development planning, namely:

- **4** Ensure sustainable provision of services
- Promote social and economic development
- Promote safe and healthy environment
- Give priority to the basic needs of communities and
- Encourage community involvement

The first piece of legislation drafted to reflect the responsibility of the local sphere of government to implement integrated development planning by means of the compilation of an IDP document, was the Local Government Transition Act (1993) as amended by the Local Government Transition Second Amendment Act (1996). In this legislation the IDP was presented as the main planning instrument that guides all planning and decision making process of the municipality.

In lieu of the fact that the Local Government Transition Act was only an interim piece of legislation applicable to the local sphere of government until the demarcation of municipalities was finalized, the need arose to enact legislation regulating integrated development planning on a more permanent basis.

In 2000 the Municipal Systems Act 32 of 2000 (MSA) came into operation. Section 25(1) of the Act stipulates that each municipal council must, after the start of its elected term, adopt a single, inclusive, and strategic plan for the development of the municipality which:

- Links, integrates and co-ordinates plans and takes into account proposals for the development of the municipality;
- Aligns the resources and capacity of the municipality with the implementation of the plan;
- Forms the policy framework and general basis on which annual budget must be based; and
- Is compatible with national and provincial development plans and planning requirements binding on the municipality in terms of legislation.

The Municipal Systems Act is therefore the principle piece of legislation governing integrated development planning at municipal level. Municipalities are bound by, and must ensure its implementation.

Other legislation and policy documents which contain reference to integrated development planning are:

- The Constitution of the Republic of South Africa Act 108 of 1996;
- Reconstruction and Development Programme (RDP);
- Growth, employment and Redistribution Strategy (GEAR);
- **4** Tourism Act 72 of 1993;
- Development Facilitation Act 67 of 1995;
- National Water Act 36 0f 1997;
- Housing Act 107 of 1997;
- White Paper on Local Government of 1998;
- Local Government: Municipal Structures Act 117 of 1998;
- National Environmental Management Act 107 of 1998;
- ♣ National Land and Transportation Transition Act 22 of 2000;
- Disaster Management Act 52 of 2002;
- The Finance Municipal Management Act 56 0f 2003
- National Development Plan

A further piece of legislation which has a tremendous impact on the IDP is the Municipal Finance Management Act (MFMA). Due to the coming into effect of this Act, the revision of the IDP's must be aligned with the stipulations and timeframes as set out in this Act. Section 35 of the MSA states explicitly that an integrated development plan adopted by municipal council, is the principal strategic planning instrument which:

- Guides and informs all planning and development, and all decisions with regard to planning, management and development in the municipality;
- Binds the municipality in the exercise of its executive authority, except to the extent of any inconsistency between a municipality's IDP and national or provincial legislation, in which case such legislation prevails; and
- Binds all other persons to the extent that those parts of the IDP that impose duties or affect the rights of those persons have been passed as a by-law.

Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP.

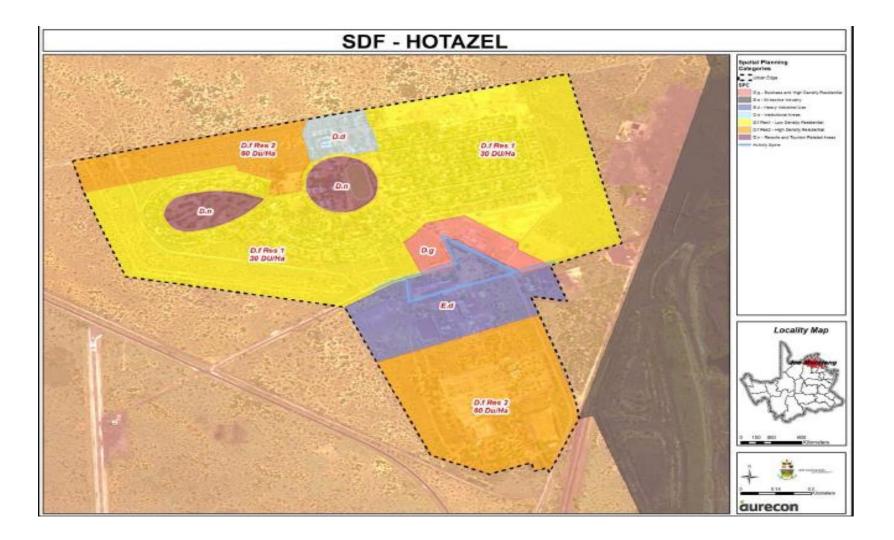
7. SPATIAL PLANNING CONSIDERATION TOWARDS IDP

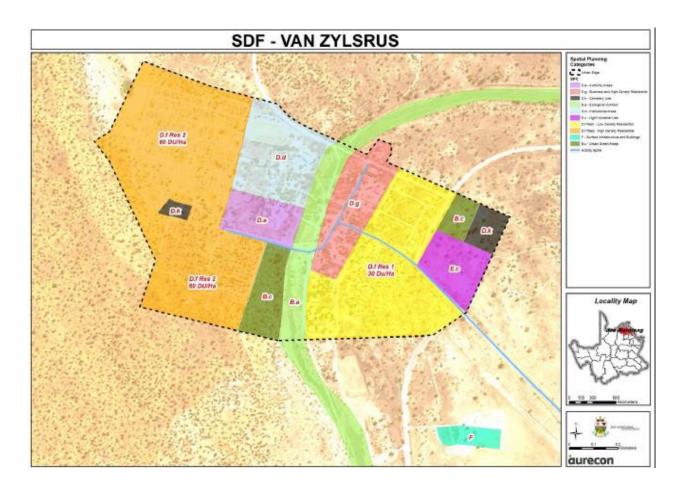
Alignment of IDP with Joe Morolong Local Municipality Spatial Development Framework (2012)

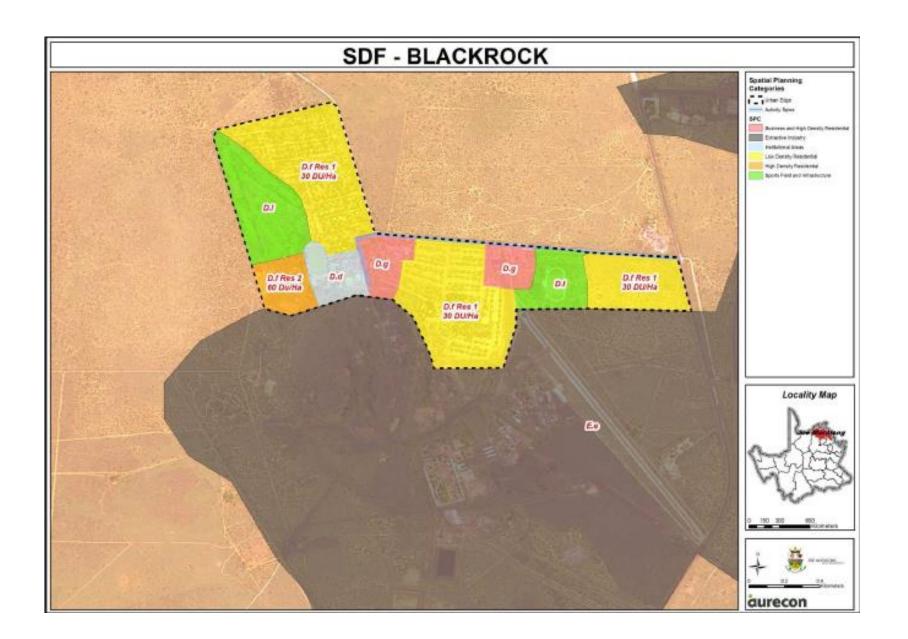
The SDF relates to all and any component in the IDP that affects land, the environment and the built environment, thus all spatial elements. The SDF expresses the IDP in spatial terms and provides guidelines to most effectively reach the goals of the IDP in the spatial realm. The SDF will provide direction to Land Use Management Systems and development controls, precinct Plans and Spatial Development Plans. It is a two way relationship with the IDP providing incentives to the SDF and the SDF advising the IDP.

Joe Morolong Local Municipality has three main nodes where relatively higher economic activity takes place, namely Vanzylsrus, Hotazel and Blackrock. Mining is the predominant economic activity in Hotazel and Blackrock. Vanzylsrus operates as service centre for the surrounding area. In terms of the principles mentioned above, public investment should be focused on these areas to expand the node into a more diverse economic centre. The provincial SDF rates Hotazel and Blackrock as nodes with low development potential and low human needs. It also indicates that investment should currently be focused on basic services. Hotazel is where the Gamagara Corridor for iron ore and manganese terminates in the north, starting in Lime Acres in the south. It is important that a replacement economic activity be found when the mineral resources are depleted for Hotazel and Blackrock. The economic expansion of these areas into a broader economic base will require investment focus to stimulate these economies and attract employment opportunities.

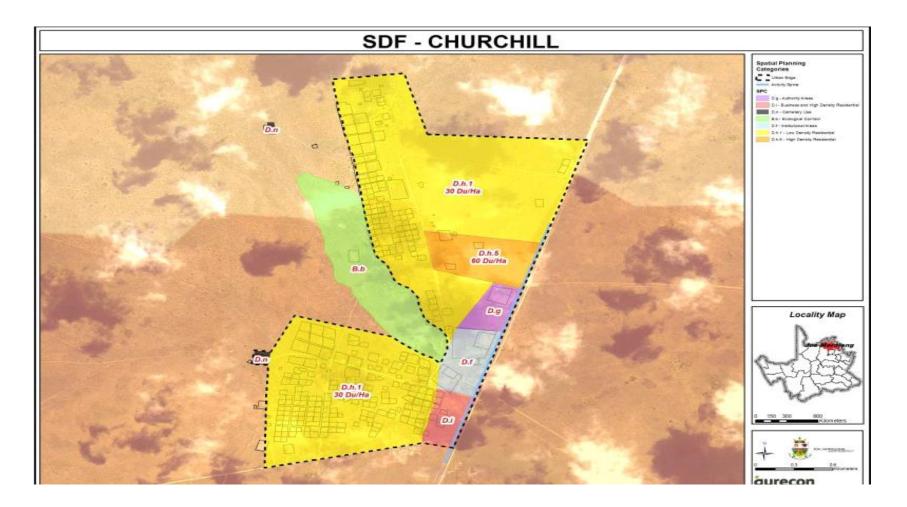
8. THE LAND USE MAPS BELOW SHOWS THE THREE MAIN NODAL POINTS AT JOE MOROLONG LOCAL MUNICIPALITY:







However Churchill village also serve as one of the nodal point with potential for human settlement, and as a result of this, the Municipality has proposed a Mixed Land Use Development for 3500 (houses Low Income, Middle Income and High Income). This development will have a positive impact towards the economy of Churchill village and Joe Morolong Municipality as a whole.



ACCORDING TO JOE MOROLONG LOCAL MUNICIPALITY IT SPATIAL DEVELOPMENT FRAMEWORK (2012) IT IS PROPOSED THAT THE FOLLOWING GENERAL PRINCIPLES APPLY TO THE DEVELOPMENT AND MANAGEMENT OF NODES:

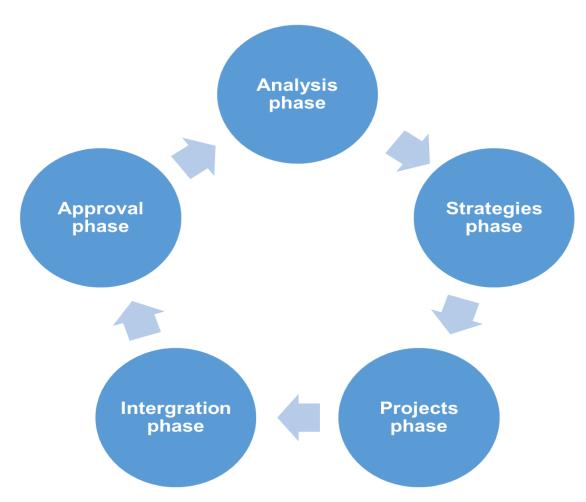
- Prime location for higher order office and small retail development.
- A variety of goods, services and speciality products are offered.
- Higher density residential development should form an integral part of the environment. However, residential development in the CBD must comprise business development on ground floor.
- Investment in the quality of the public environment and good urban management are key to retaining existing and attracting new high order business activities.
- The Local Development Node serves one or more neighbourhoods.
- Nature of land uses are focused on local business development and the provision of local community and social services.
- Higher density residential development should be provided around the nodes.
- Focus should be on the creation of small business opportunities for local development.
- Because these nodes are the focus centres in local neighbourhoods, they should also fulfil the function of centres of socialisation for the local population. As such, each node should be structured around a public open space such as a square or park.
- The nodes should be integrated with public transport facilities, and should as far as possible be located in such a manner that it is within walking distance for a large section of the local population.
- Main routes linking the nodes with the internal neighbourhood should have a strong pedestrian focus.

Spatial Planning and Land Use Management Act 16 of 2013

The Spatial Planning and Land Use Management Act 16 of 2013 was signed into law by the President on the 2nd August 2013 and formally published in the Government Gazette

on the 5th August 2013, from the 1st July 2015 all the Municipalities were requested to start with the operation of SPLUMA and Joe Morolong Local Municipality was ready implement SPLUMA from the 1st July 2015.

9. COMPONENTS OF THE IDP



9.1 ANALYSIS PHASE

(a) Process

The analysis phase deals with the current existing situation at ward level and institutionally. It is the focused analysis of the type of problems faced by the people in the municipal area. The issues normally range from lack of basic services to crime and unemployment. The problems identified are weighed according to their urgency and/or importance to come up with priority issues.

During this phase, the municipality considers people's perceptions of their problems and needs, but also fact and figures. This phase does not deal only with the symptoms, but also with the causes of the problems in order to make informed decisions on

appropriate solutions. Stakeholders and community participation is critical during this phase.

(b)Outputs

The outputs of this phase are:

- Assessment of existing levels of development
- Priority issues or problems
- Information on causes of priority issues/problems
- Information on available resources

9.2 STRATEGIES PHASE

(a) Process

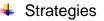
After having analyzed the problems affecting the people of the area and its causes, it is necessary to formulate solutions to address the identified problems. Activities during this phase included the formulation of:

- (I) **The municipal vision** -the vision is a statement indicating the ideal situation that the municipality would like to achieve in the long term. This is the situation the municipality would find itself in, once it has addressed the problems identified in the analysis phase.
- (II) The development objectives Once the priority issues are identified in the analysis phase, they need to be translated into objectives. Development objectives are statements of what the municipality would like to achieve in the medium term in order to address the issues (problems) and also contribute to the realization of the vision. The objectives should bridge the gap between the current reality and the vision.
- (III) The development strategies once the municipality knows where it wants to go (vision) and what it needs to achieve and realize the vision (objectives), it must then develop strategies, to provide answers to the question of how the municipality will reach its objectives.
- (IV) **Project identification** one the strategies are formulated, they result in the identification of projects.

(b) Outputs

Outputs of phase 2 include:

- 4 The municipal vision
- 4 Objectives



9.3 PROJECTS PHASE

(a) Process

Phase 3 is about the design and specification of projects for implementation. The municipality must make sure that the projects identified have a direct linkage to the priority issues and the objectives that were identified in the previous phases. It must also be clear on the target group (intended beneficiaries), the location of the project, when it will commence and end, who will be responsible for managing it, how much it will cost and where the money will come from. It must also identify indicators to measure performance and impact of the project.

(b) Outputs

The outputs of this phase include:

- Project output, targets, location
- Project related activities and time scheduled
- Cost and budget estimates
- Performance indicators

9.4 INTEGRATION PHASE

(a) Process

Once the projects are identified, it is imperative to ensure that they are in line with the municipality's objectives and strategies, the resource framework, and comply with the legal requirements. Furthermore, this phase is an opportunity for the municipality to harmonize the project in terms of contents, location and timing in order to arrive at a consolidated and integrated set of programmes. e.g. a local economic development programme, spatial development framework, etc.

(b)Outputs

The output of this phase is an operational strategy that includes:

- 5 year financial plan
- 5 year capital investment programme
- Integrated Spatial Development Framework

Integrated sectoral programmes (LED, HIV, poverty alleviation, gender equity etc.)

- Consolidated monitoring/performance management system
- Disaster management plan

Institutional plan
 Reference to sector plans

13.5 Phase 5: Approval

(a) Process

Once the IDP has been completed, it has to be submitted to the municipal council for consideration and approval. The council must look at whether the IDP identifies the issues (problems) that affect the areas and the extent to which the strategies and projects will contribute to addressing the problems. The council must also ensure that the IDP complies with the legal requirements before it is approved.

Furthermore, before the approval of the IDP, municipality must give opportunity to the public to comment on the draft. Once the IDP is amended according to the inputs from the public, the council considers it for approval.

(b) Outputs

The output of this phase is an approved IDP document for the municipality.

10. POLICY CONTEXT AND LINKAGE TO NATIONAL GOVERNMENT

10.1 Policy context

The Constitution stipulates that all three spheres of governance are autonomous but interdependent. This therefore calls for closer collaboration between all these spheres of governance. Needless to mention, a number of national policies have a particular bearing on the provincial and local spheres of government. A few critical ones are highlighted below.

10.2 Medium Term Strategic Framework

The Medium Term Strategic Framework (MTSF, 2009–2014) is a statement of government intent. It identifies the development challenges facing South Africa and outlines the medium-term strategy for improving living conditions of South Africans. The MTSF base document is meant to guide planning and resource allocation across all spheres of government. National and provincial departments need to develop their five-

year strategic plans and budget requirements, taking into account the medium-term imperatives.

Municipalities are also expected to adapt their integrated development plans in line with the national medium-term priorities.

The MTSF identifies the following five development objectives:

- 1. Halve poverty and unemployment by 2014
- 2. Ensure a more equitable distribution of the benefits of economic growth and reduce inequality
- 3. Improve the nation's health profile and skills base and ensure universal access to basic services
- 4. Build a nation free of all forms of racism, sexism, tribalism and xenophobia

5. Improve the safety of citizens by reducing incidents of crime and corruption

10.3The Government 12 Outcomes

From the development focus of the MTSF the government has derived twelve outcome areas that set the guidelines for more results-driven performance.

The **TWELVE KEY OUTCOMES** that have been identified and agreed to by the Cabinet are:

- 1. Improved quality of basic education
- 2. A long and healthy life for all South Africans
- 3. All people in South Africa are and feel safe
- 4. Decent employment through inclusive economic growth
- 5. A skilled and capable workforce to support an inclusive growth path
- 6. An efficient, competitive and responsive economic infrastructure network
- 7. Vibrant, equitable and sustainable rural communities with food security for all
- 8. Sustainable human settlements and improved quality of household life
- 9. A responsive, accountable, effective and efficient local government system
- 10. Environmental assets and natural resources that are well protected and continually enhanced
- 11. Create a better South Africa and contribute to a better and safer Africa and world
- 12. An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship

Of the 12 outcomes above, Outcome 9 is closest to local government. The champion of the goal is the national Department of Cooperative Governance and Traditional Affairs. In order to achieve the vision of a "Responsive, accountable, effective and efficient local government system", seven (7) outputs have been identified:

- Output 1: Implement a differentiated approach to municipal financing, planning and support
- **Output 2**: Improving Access to Basic Services
- **Output 3**: Implementation of the Community Work Programme
- **Output 4**: Actions supportive of the human settlement outcomes
- **4 Output 5**: Deepen democracy through a refined Ward Committee model
- **4 Output 6**: Administrative and financial capability
- **Output 7**: Single Window of Coordination

10.4 National Development Plan

The South African Government, through the Presidency, has published a *National Development Plan*. The Plan aims to eliminate poverty and reduce inequality by 2030. The Plan has the target of developing people's capabilities to be to improve their lives through education and skills development, health care, better access to public transport, jobs, social protection, rising income, housing and basic services, and safety. It proposes to the following strategies to address the above goals:

- 1. Creating jobs and improving livelihoods
- 2. Expanding infrastructure
- 3. Transition to a low-carbon economy
- 4. Transforming urban and rural spaces
- 5. Improving education and training
- 6. Providing quality health care
- 7. Fighting corruption and enhancing accountability
- 8. Transforming society and uniting the nation

At the core of the Plan is to eliminate poverty and reduce inequality is the special focus on the promotion gender equity and addressing the pressing needs of youth.

More importantly for efficiency in local government the NDP proposes 8 targeted actions listed below:

- 1. Stabilize the political- administrative interface
- 2. Make public service and local government careers of choice
- 3. Develop technical and specialist professional skills
- 4. Strengthen delegation, accountability and oversight

- 5. Improve interdepartmental coordination
- 6. Take proactive approach in improving national, provincial and local government relations
- 7. Strengthen local government
- 8. Clarify the governance of SOE's

The National Development Plan 2030 has been adopted by the National Cabinet in August 2012 and this place an injunction on the state and its agencies (including municipalities) to implement the Plan.

The Plan makes the following policy pronouncements and proposes performance targets that intersect with developmental mandates assigned to local government. Importantly, municipalities are expected to response to these developmental imperatives when reviewing their Integrated Development Plan and developing the corresponding three-year Medium Term Revenue and Expenditure Frameworks:

- Youthful population presents opportunities to boost economic growth, employment and reduce poverty;
- Strengthen youth service programmes community based programmes to offer young people life skills training, entrepreurship training;
- Increase employment from 13 million in 2010 to 24 million in 2030;
- Ensure that skilled, technical, professional and managerial posts better reflect the country's racial, gender and disability makeup;
- Establish effective, safe and affordable public transport;
- Produce sufficient energy to support industry at competitive prices;
- Ensure that all South African have access to clean running water in their homes;
- Make high-speed broadband internet universally accessible at competitive prices;
- Ensure household food and nutrition security;
- Realize a developmental, capable and ethical state that treats citizens with dignity;
- Ensure that all people live safely, with an independent and fair criminal justice system;
- Broaden social cohesion and unity while addressing the inequities of the past;
- Public infrastructure investment focusing on transport, energy and water;
- Ensure environmental sustainability
- Professionalize the public service, strengthen accountability, improve coordination and prosecute corruption;

- Reduce the cost of living for low-income and working class households (cost of food, commuter transport and housing should be reduced);
- Invest in new infrastructure in areas affecting the poor (food value chain, public transport);
- Prioritize infrastructure investment in upgrading informal settlements, public transport, establishing municipal fibre optic network
- Ensure spatial transformation by 2030 *increased urban densities, reliable public transport,*
- Protect the natural environment in all respects, leaving subsequent generations with a least an endowment of at least an equal value;
- Reduce greenhouse gas emissions and improve energy efficiency;
- Review the allocation of powers and functions (Schedules 4& 5 of the Constitution) housing, water, sanitation, electricity and public transport
- Fight corruption at three fronts deterrence, prevention and education;

As indicated it is prudent for Joe Morolong to take these issues into account when planning and reviewing development for the next planning session. As Joe Morolong our planning has got to take into consideration National priorities by incorporating them into our plans, so that there will be a linkage to what we are doing and what government in its entirety wants to achieve.

We must not underestimate our capacity to do more to improve the lives of our communities.

SECTION E

11. STATUS QUO ASSESSMENT

This assessment will give an indication on the current state of our service delivery, challenges and the extent to which we have been able to give our communities quality services.

Joe Morolong Local Municipality is a category B municipality and classified as one of a B4 municipality in the province. The Municipality is located in the John Taolo Gaetsewe District in the Northern Cape Province, is approximately **20**, **172km**² and has more than 100 villages. The total number of Councillors serving in the Municipality is sixty **(29)** of which thirty **(15)** are Ward Councillors and fourteen **(14)** are Proportional Representatives of the Political Parties constituting the Council. Joe Morolong Municipal Council is having **15** wards as per the ward delimitation by Municipal Demarcation board.

Significant progress with regard to service delivery in the municipality has been recorded over the past two years of office. The municipality since its inception has been proving basic services as mandated by the Constitution, White Paper on Local Government and this was done in consultation with the communities as mandated by the chapter 4 of Municipal Systems Act 2000.

The following services have been rendered to the communities within the municipal area:

- Cemeteries
- Municipal planning
- Local Tourism and LED
- Sanitation
- Local Sports Facilities
- Municipal Roads
- Public Places
- Street Lighting
- Water Reticulation
- Operation and Maintenance of water

Most of the projects implemented within the municipal area in the past two years were funded through government grants and Social Labour Plan (SLP) money from the mining houses, as we do not generate sufficient revenue to do the projects ourselves.

12. MUNICIPAL SWOT ANALYSIS

The Strategic plan of any organization can only be developed once a proper environmental analysis has been conducted. One of the best known strategic tools for environmental analysis is the SWOT analysis. The SWOT analysis focuses on the internal environment by determining the Strengths and Weaknesses within the organization.

When analyzing the external environment the focus is on identifying Opportunities, and Threats facing the organization. The fundamental aspect of the Joe Morolong Local Municipality Strategic Plan for 2011-2016 is to describe a preferred future that is realistic and attainable but also optimistic.

The plan proposes a developmental path for the Municipal organization informed by a clear analysis of the current Strengths, Weakness, Threats and Opportunities.

Strengths(internal)	Weakness(internal)
Policies and systems in place	Lack of water in some areas, especially the villages.
Relatively strong relations with stakeholders	Small economic base.
Employment opportunities in the mining industry	Local economy dominated by mining and therefore not able to absorb all the job seekers.
Social services such as schools and clinics are present in the area.	Low level of education and skills in the local workforce.
Strong growth potential.	Relatively few employment opportunities in the area.
Growing mining industry which creates job opportunities	Lack of strong financial base for revenue collection
Rural agricultural activities such as livestock farming have a lot of potential in the area.	Limited range/choice of consumer products and services available in the area.

Table 12.1: The following SWOT Analysis was identified in the table below:

Population age between 15 & 65 has the potential ability to perform/act as source of labour.	Sector departments not attending IDP Rep Forum
Capacity to comply with all relevant local government legislation	Grant dependent
Delivering of basic services with limited resources	Working in silos, project teams
Implementation of projects	Inadequate maintenance of Infrastructure
Informed council decisions (resolutions)	
Decisive leadership(administrative & politically)	Office space
Funding available in the form of current grants i.e. DWAF, MIG, MSIG and SLPs	Unregulated of informal market
Community consultations in the form of IDP Review and IDP/Budget consultation.	
Recognizable by other government institutions and mining houses.	
Friendly working environment.	
Good relations with the traditional leadership	
Threats (external)	Opportunities (external)
Limited job opportunities for large number of job seekers.	Town establishment
Buying power to neighboring municipalities as we do not have a town	Strong potential for SMME's development.
Weak transport system	Development of agricultural sector
Unemployment, poverty, crime and HIV/Aids.	Tourism development in Arts, Craft & painting and hospitality.

Sporadic marches by concern groups.	
Residents commute considerable distance to places of employment.	Internship, programmes and bursaries for youth development.
None payment of services.	Licensing of landfill sites
Lack of relationship with some Sector departments.	Game farming
Conditions of our roads.	Rehabilitation of wetlands
	Medicinal plants

Table 12.2 Population

Population group	2001	2011
Black	95 584	86 341
Coloured	1 183	1 754
Indian/Asian	19	237
White	1 160	1 045
TOTAL	97 946	89 377

(Census Report: 2011)

The incorporation of Vanzylsrus and Hotazel has increased the geographical area of the municipality. Census 2011 shows that the population has decreased as a result of people migrating to Gasegonyana and Gamagara, being closer to business centre.

The rural nature of the Joe Morolong municipal area has implications in a variety of areas and concerns. The *first* is the obvious need for the Municipality to respond to service delivery in terms of Government's policy framework for the upliftment of previously disadvantaged communities.

In this regard, target groups would include blacks, with women, youth and persons with disabilities as target groups. The *second* implication of the composition of the population are in terms of the staff establishment. The *third* one is lack of economic opportunities in the municipal area, and the *fourth* and last implication is the vastness of the area.

12.3 HOUSEHOLDS

The total number of households in the Municipality is 23 707

Table 16.3: Households

HOUSEHOLDS	NUMBER OF HOUSEHOLDS	%
Female headed	12 016	50.7%
Male headed	11 447	48,3%
Child headed	244	1,0%
TOTAL	23 707	100%

(Source: Census 2011)

12.4 HUMAN CAPACITY DEVELOPMENT

Table 16.4: Education level

EDUCATION LEVEL	NUMBER
No schooling	10 204
Some primary school	11 887

Completed primary school	2 324
Some Secondary school	12 384
Grade 12	5 986
Higher education	1 823

(Source: Census 2011)

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12.5 KEY ECONOMIC DRIVERS IN THE MUNICIPALITY

Mining and Agriculture are the largest contributing factors in terms of the economy in the Municipality.

Table 12.5: Employment: Industry

Sector	Number of jobs created
Agriculture related	720
work	
Manufacturing	144
Mining , Quarrying	471
Electricity, gas,	116
water	
Construction	283
Wholesale, Retail	432
Transport	122
Business services	100
Community services	1 693
Undetermined	87 171

(Source: Municipal Demarcations Board)

12.6 EMPLOYMENT

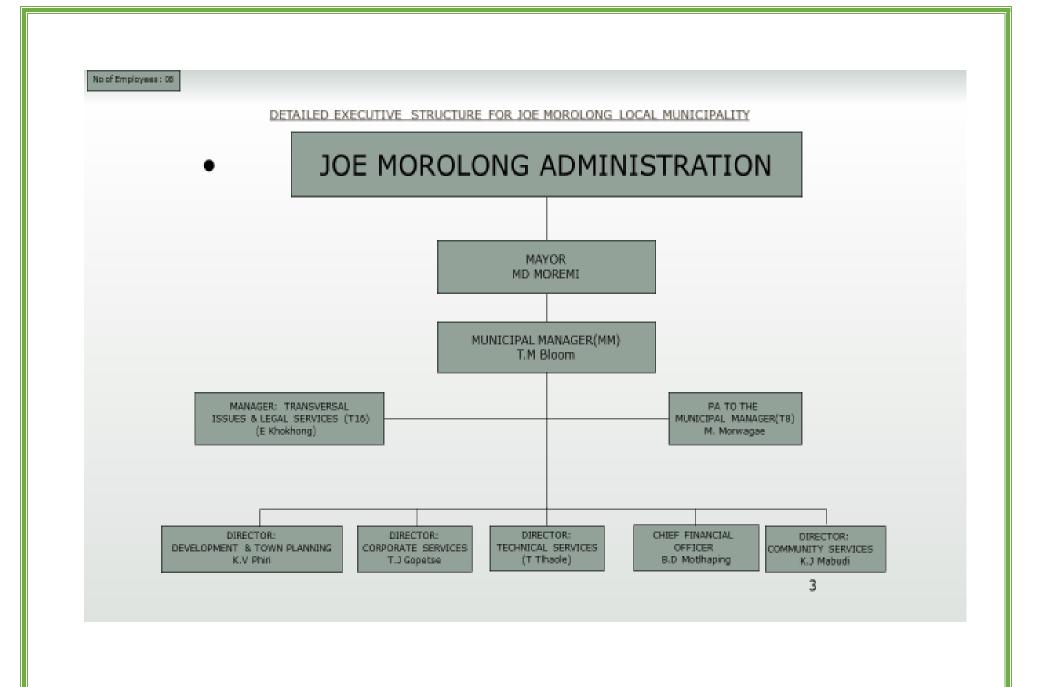
Table 12.6: Employment statistics

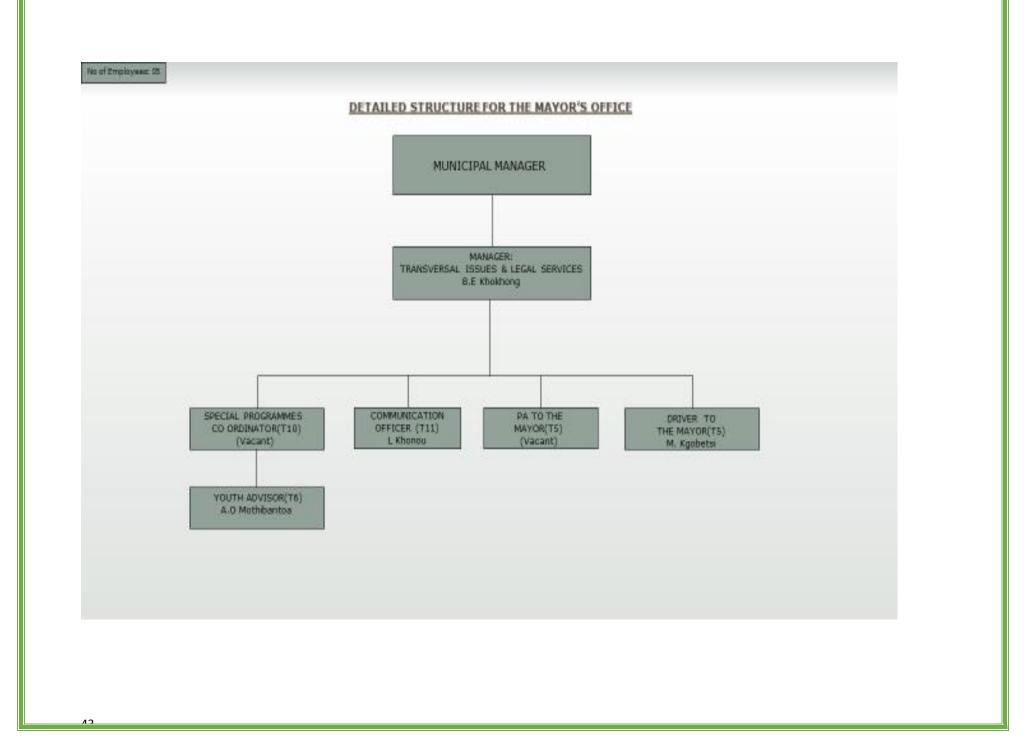
Category							
Employed	Unemployed	Discouraged work seeker		Not applicable	Total		
7 828	4 912	6 200	29 569	41 022	89 530		

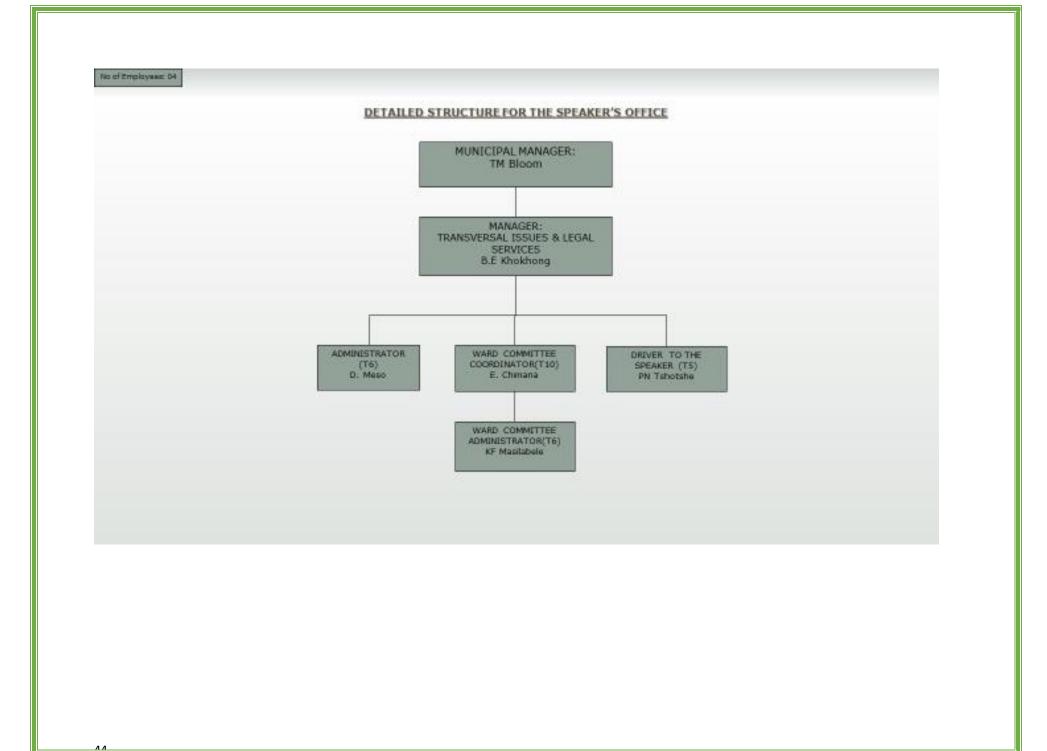
(Source: Census 2011)

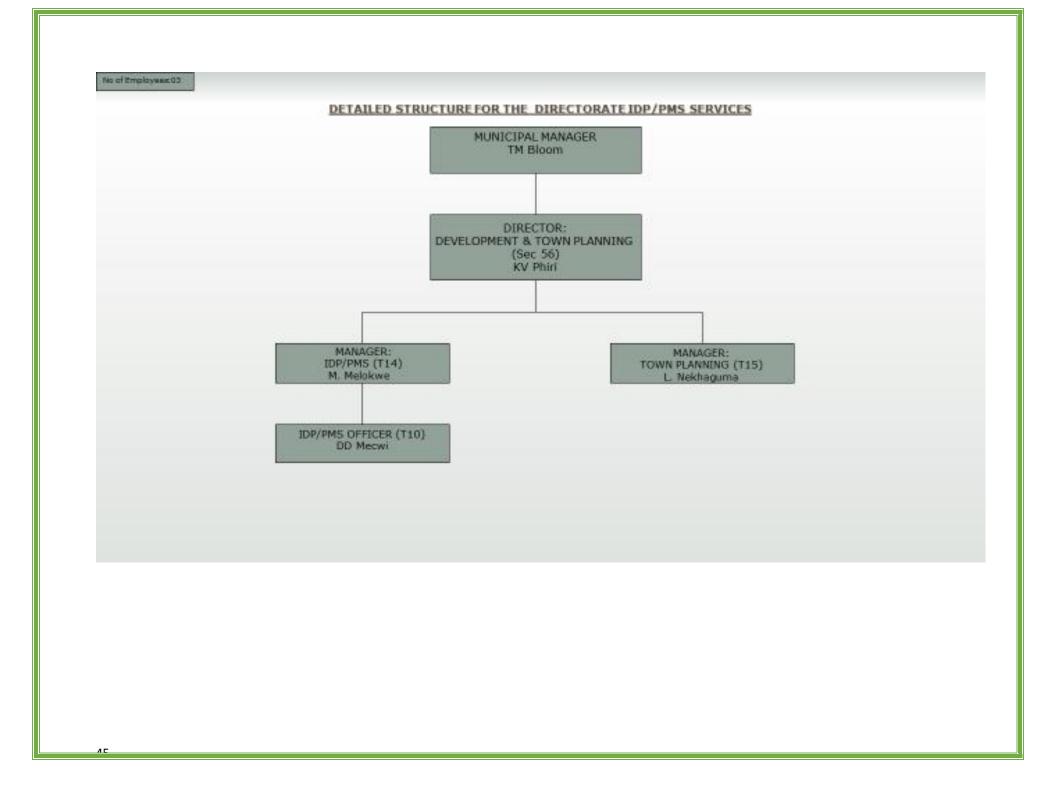
13. MUNICIPAL ORGANOGRAM

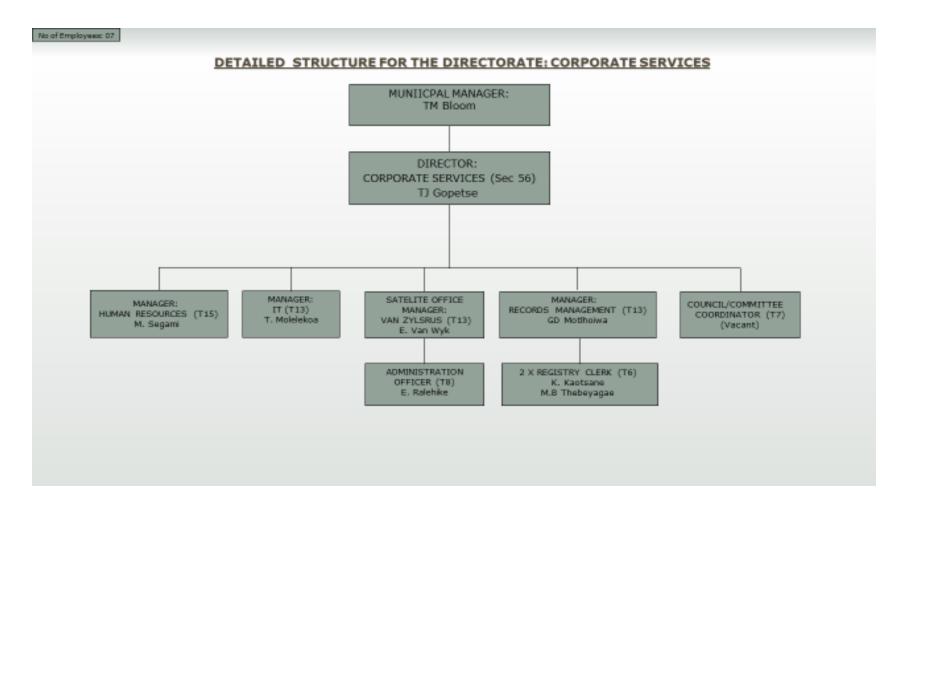






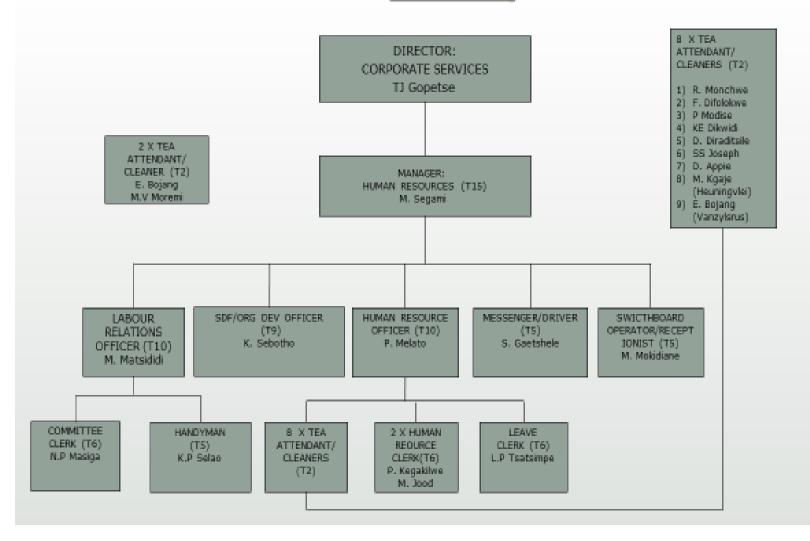


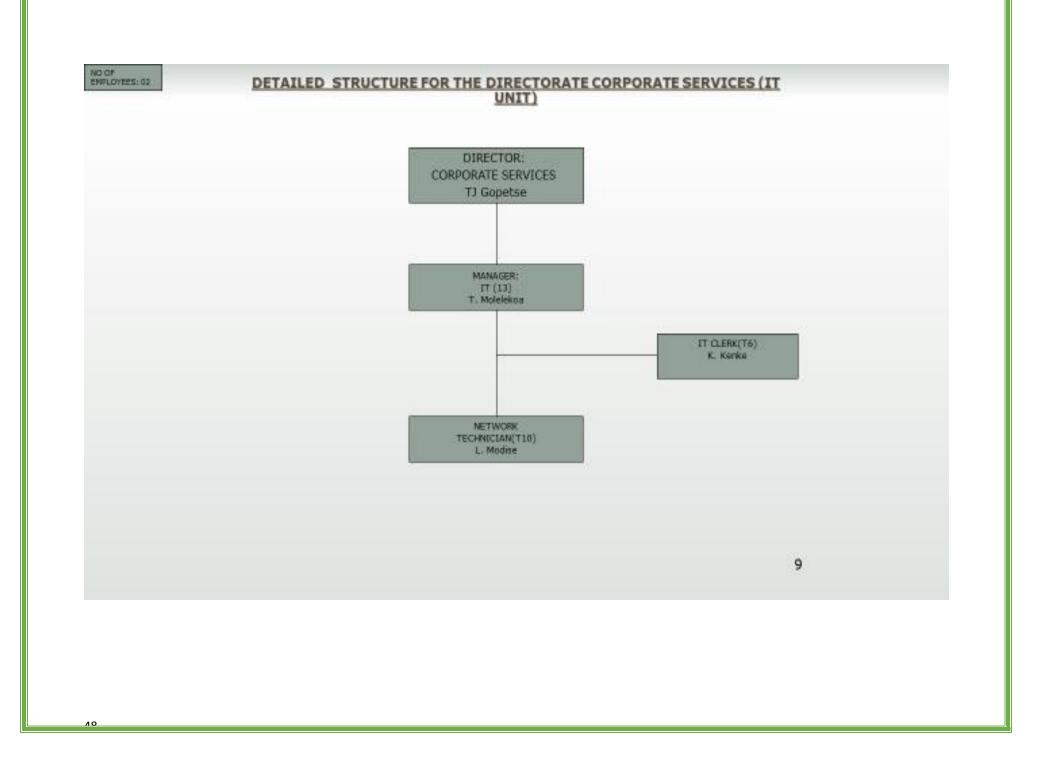


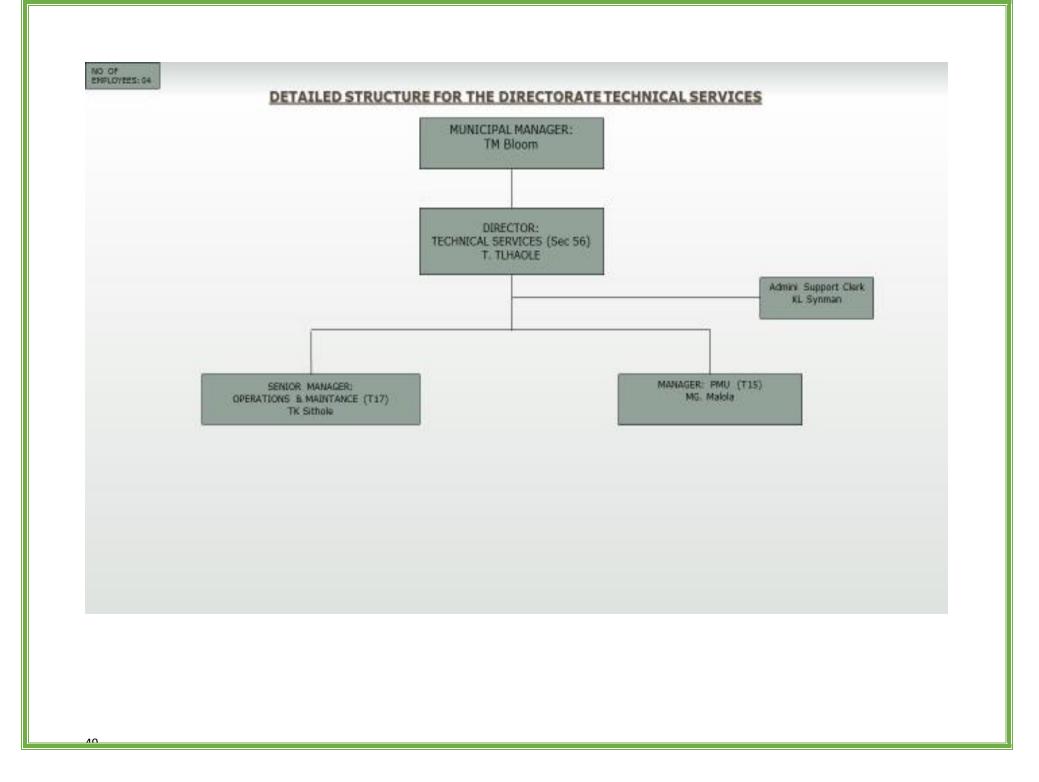


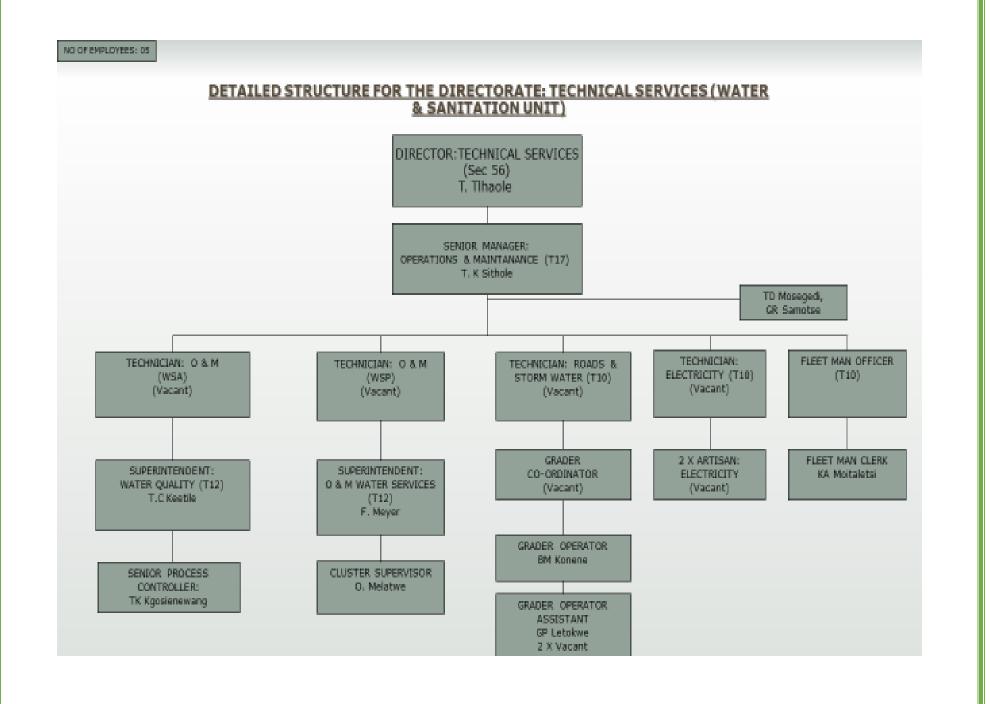


DETAILED STRUCTURE FOR THE DIRECTORATE CORPORATE SERVICES (HUMAN RESOURCE UNIT)





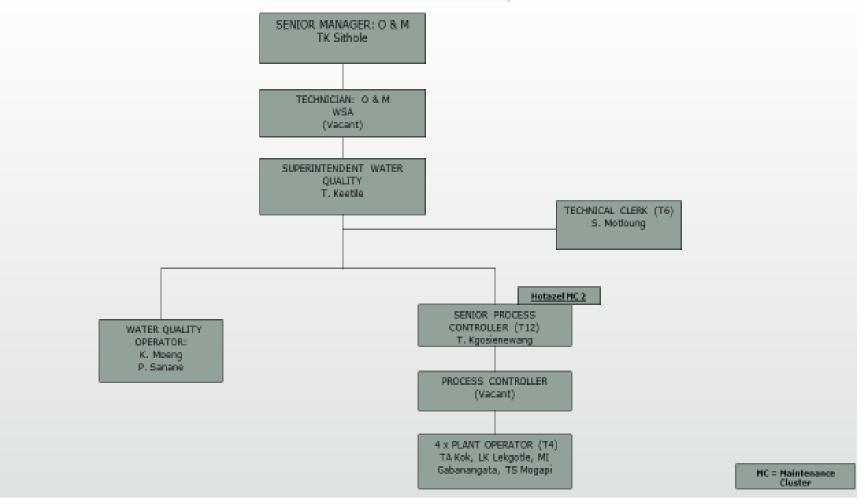




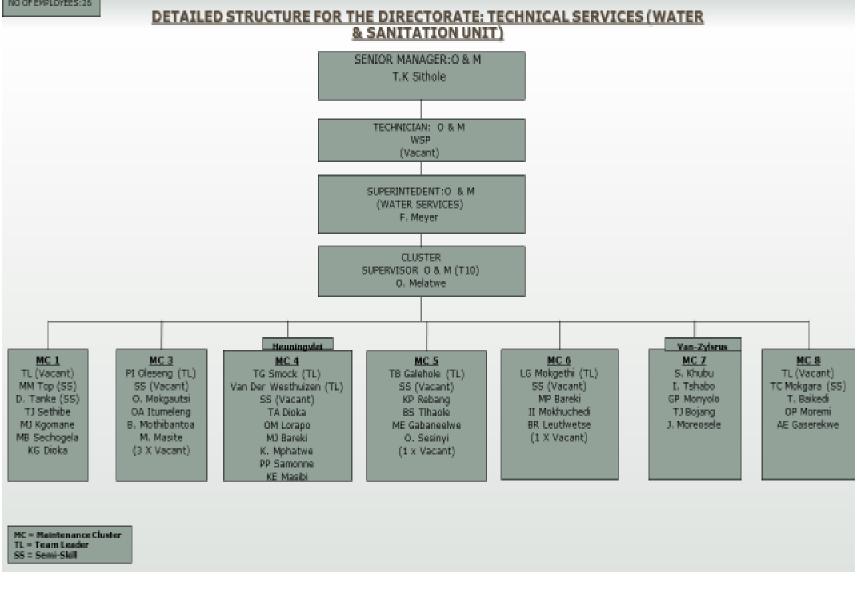
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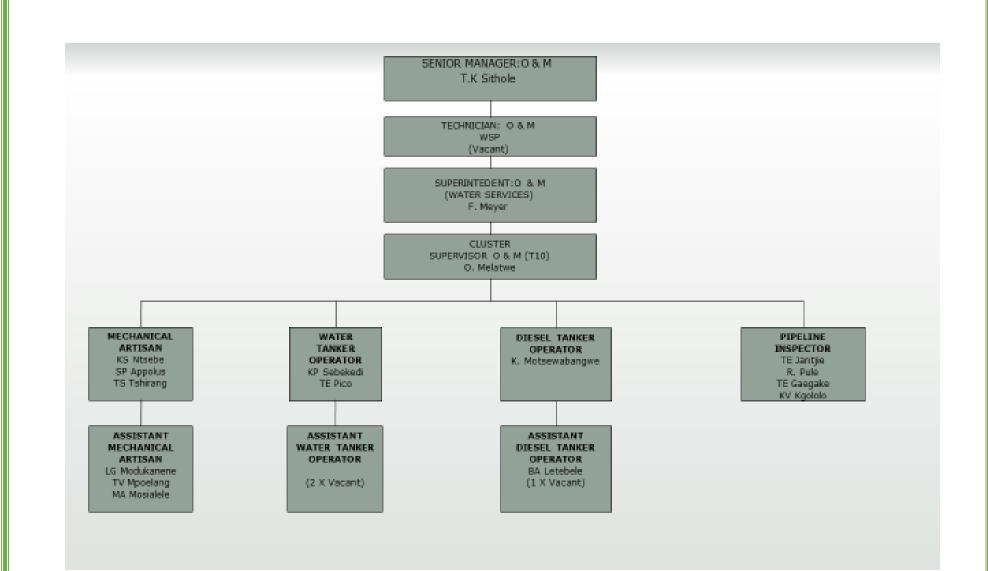
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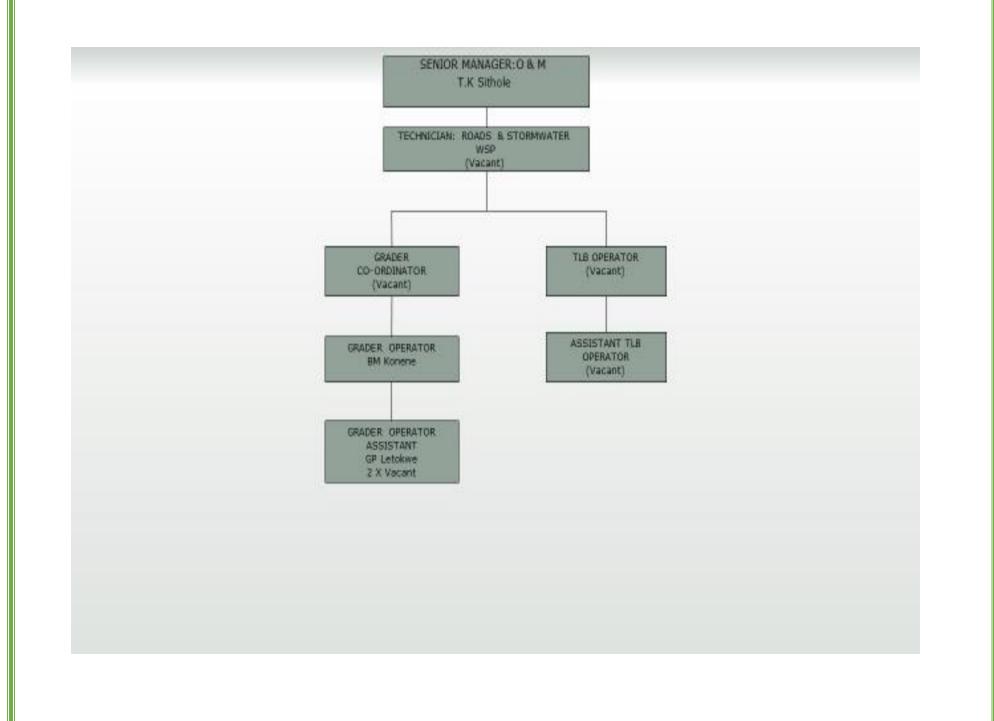
DETAILED STRUCTURE FOR THE DIRECTORATE: TECHNICAL SERVICES (WATER & SANITATION: HOTAZEL OFFICE)



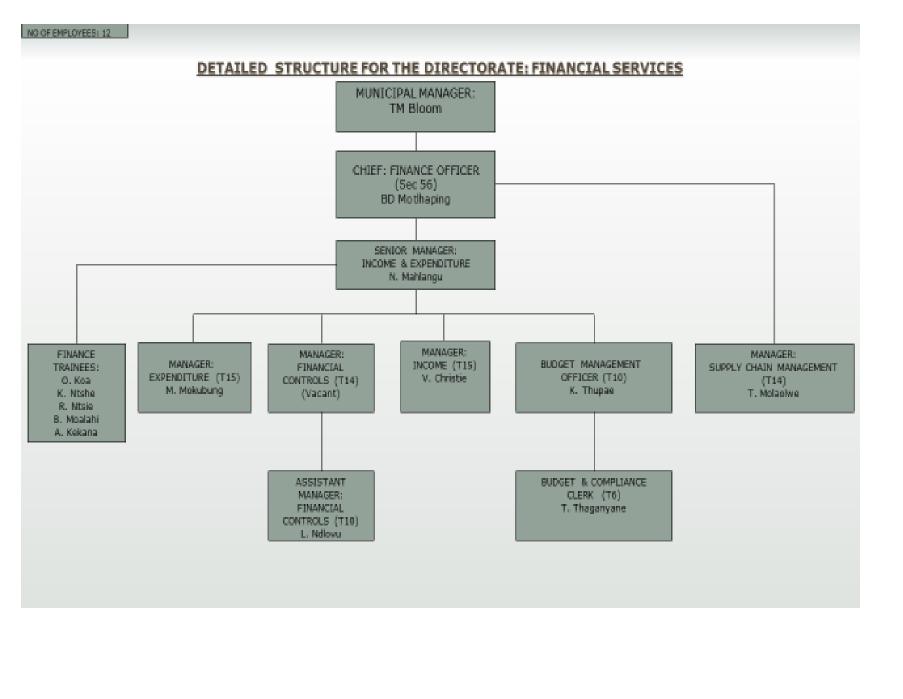
NO OF EMPLOYEES:26



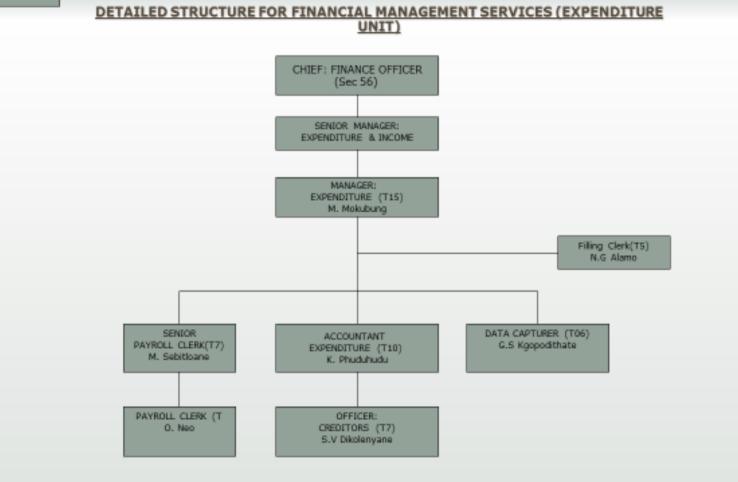




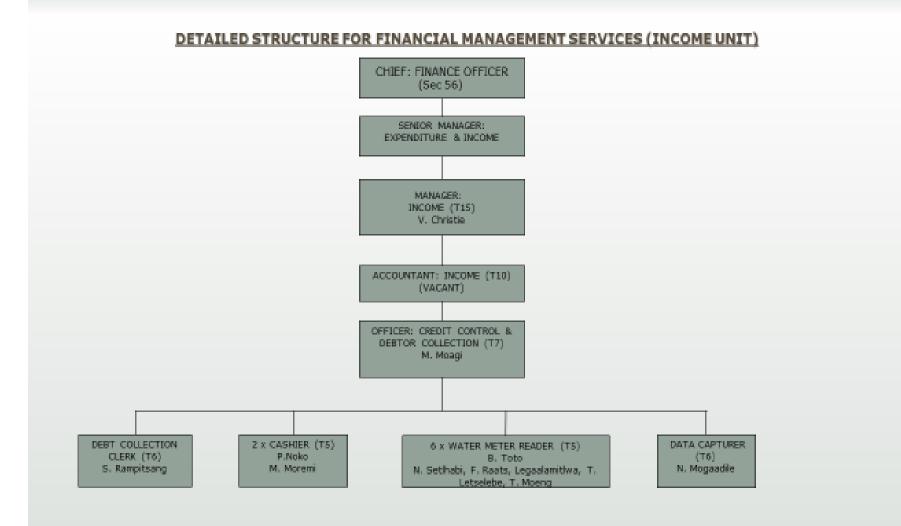
NO OF EMPLOYEES: 06 DETAILED STRUCTURE FOR THE DIRECTORATE TECHNICAL SERVICES: PMU DIRECTOR: TECHNICAL SERVICES (Sec 56) T. TLHAOLE MANAGER: PMU (T15) G. Malola DATA CAPTURER PMU CLERK(T6) (Vacant) N. Nkepang 2 X TECHNICIAN: TECHNICIAN: ROADS & COMMUNITY LIAISON TECHNICIAN: ELECTRICITY (T10) WATER & STORM WATER (T10) OFFICER. B. Mosegeleng SANITATION(T10) J. Kampilu T. Boihang M. Khokhong (1 X Vacant)

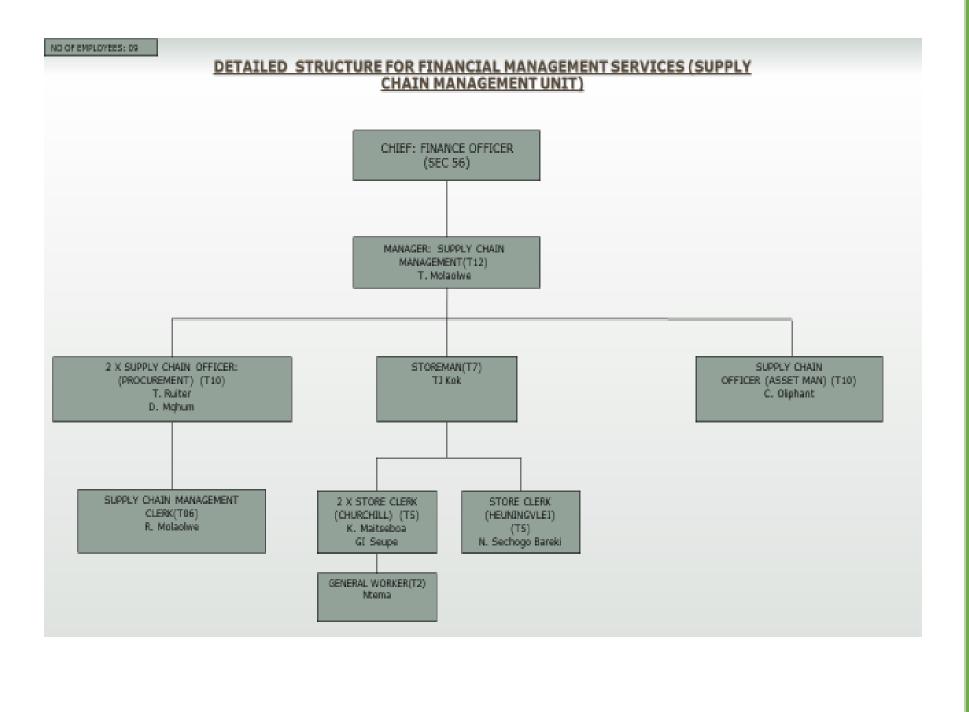


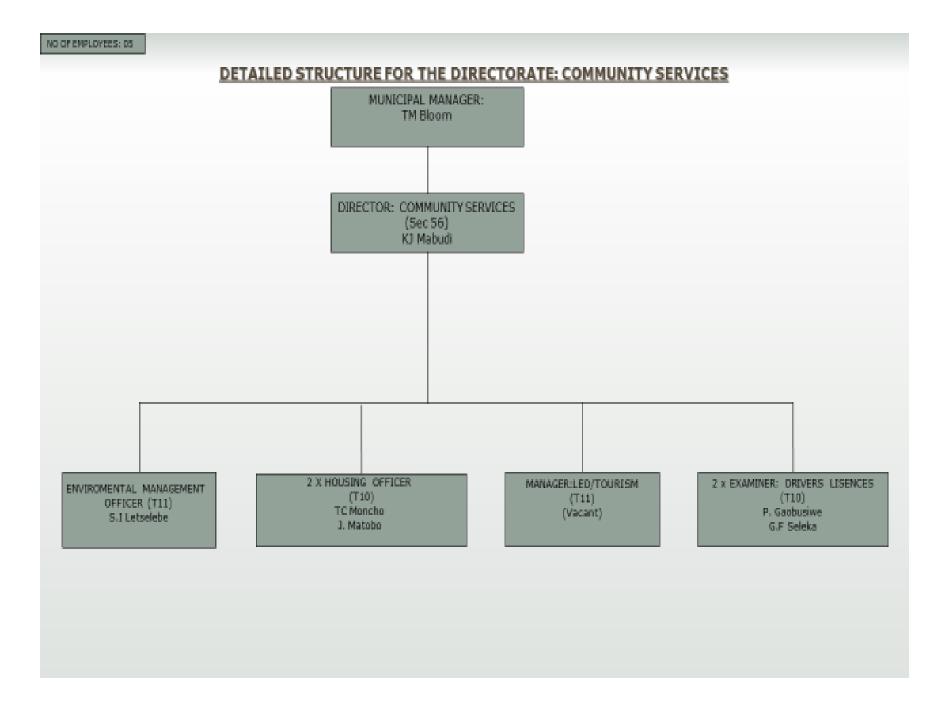
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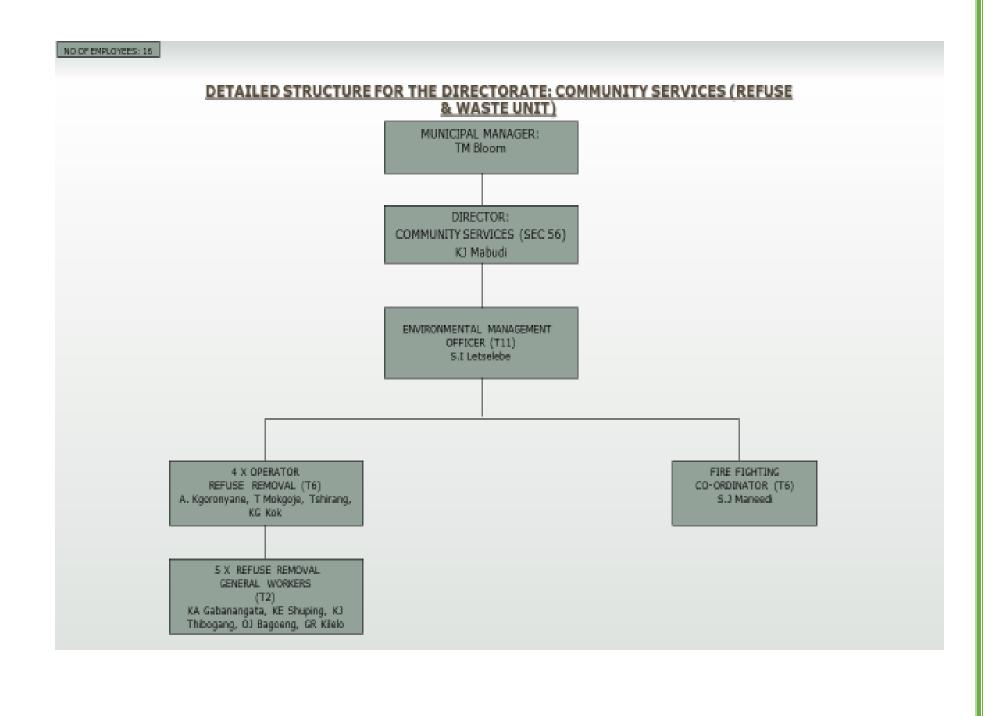


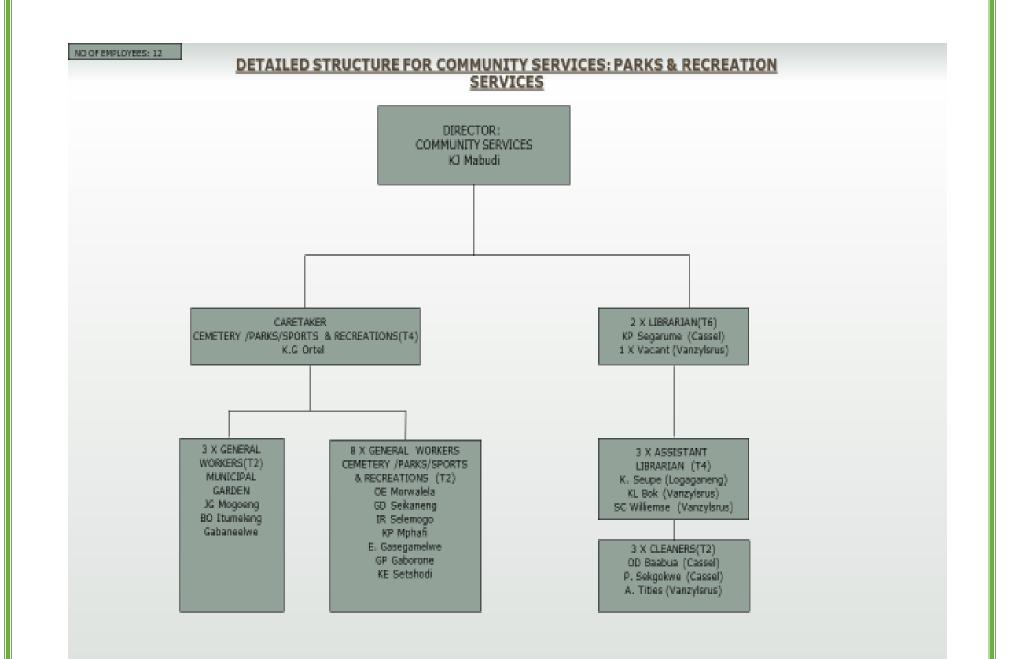
No of Employees: 11

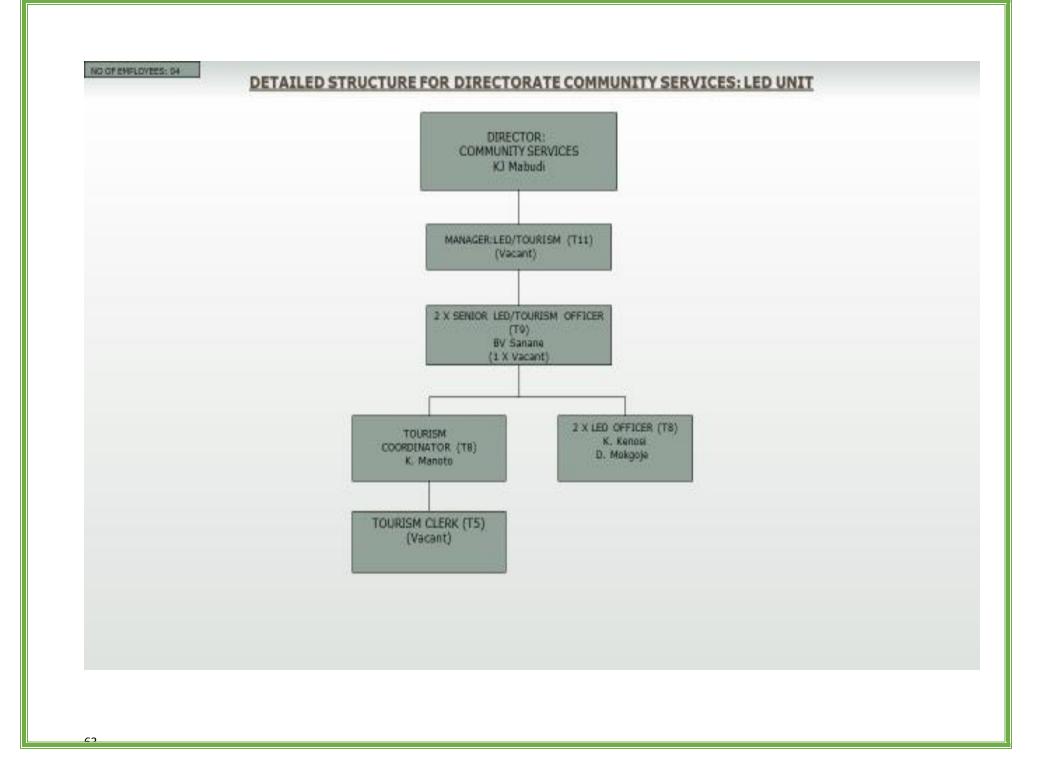












KEY PERFORMANCE AREAS

14. KEY PERFORMANCE AREAS FOR BASIC SERVICE DELIVERY

There are five (5) Key Performance Areas (KPAs) in Local government sphere namely:

- **4** Basic Service Delivery
- Local Economic Development (LED)
- **4** Municipal Transformation and Organizational Development
- **4** Municipal Finances and Financial Viability
- **4** Good Governance and Community participation

14.1 WATER QUALITY

Joe Morolong Local Municipality is the (WSA) Water Services Authority in its area of jurisdiction. This means that it must regulate water issues within the area, guided by the National Water Act 32 of 1998. The Municipality also serves as a Water Services Provider (WSP), meaning that it is of the institutions best interest in ensuring that water is provided to residents on acceptable standards including quality guided by SANS 241.

14.1.1 WATER QUALITY QUARTERLY REPORT

Table14.1.1: Water sampling: 1st quarter

Month	Sample s taken	Samples tested	Samples failed	Remedial Actions taken for failed samples	Type of failure
JULY	21	20	1	Resampling, informing communities to boil water & Chlorination	E- coli
AUGUST	25	20	5	Resampling, informing communities to boil water & Chlorination	E-coli & Total Coliform
SEPTEMBER	24	20	4	Resampling, informing communities to boil water & Chlorination	E-coli & Total Coliform
TOTAL	70	60	10		

Table14.1.2: Water sampling: 2nd quarter

Month	Sample s taken	Samples tested Samples failed		Remedial Actions taken for failed samples	Type of failure
OCTOBER	25	20	5	Resampling, informing communities to boil water & Chlorination	E-coli: Total Coliform & Plate count

NOVEMBER	25	20	5	Resampling, informing communities to boil water & Chlorination	Ecoli: Total Coliform & Plate count
DECEMBER	23	20	3	Resampling, informing communities to boil water & Chlorination	Ecoli: Total Coliform & Plate count
TOTAL	73	60	13		

Table 14.1.3: Water sampling: 3rd quarter

Month	Sample s taken	Samples tested	Samples failed	Remedial Actions taken for failed samples	Type of failure
JANUARY	25	20	5	Resampling, informing communities to boil water & Chlorination	Total Coliform & E coli
FEBRUARY	28	20	8	Resampling, informing communities to boil water & Chlorination	Total Coliform & E coli
MARCH (Projected)	24	20	4	Resampling, informing communities to boil water & Chlorination	Total Coliform, Plate count & E coli
TOTAL	77	60	17		

Table 14.1.4: Water sampling 4th quarter (Projected)

Month	Sample s taken	Samples tested	Samples failed	Remedial Actions taken for failed samples	Type of failure
APRIL	26	20	6	Resampling, informing communities to boil water & Chlorination	Total Coliform, Plate count & E coli
МАҮ	23	20	3	Resampling, informing communities to boil water & Chlorination	Total Coliform, Plate count & E coli
JUNE	24	20	4	Resampling, informing communities to boil water & Chlorination	Total Coliform, Plate count & E coli
TOTAL	73	60	13		

Our areas of challenges where we experience frequent failures are:

JMLM, as the WSA, is experiencing challenges on certain identified water systems and sources. Our main water source is ground water (boreholes), thus, there are a number of contributing factors affecting the quality of water negatively, e.g. agricultural activities and environmental issues, to name a few.

The Municipality's Water Quality Programme is implemented on a small scale due to budgetary constraints. Full SANS water quality monitoring is implemented on identified systems to improve the accuracy of quality of water supplied to communities.

Blue Drop compliance is still a challenge for the Municipality. Although it is improving (as can be seen below), the Municipality is constantly putting systems in place that will assist in complying with the requirements:

(2012 – 0%)

(2013 - 35%) Preliminary

(2014 - 57.61%) Actual

(2015 – 65%) Target

(2016 - 68%) Target

14.2 OPERATIONS AND MAINTENANCE

Joe Morolong Local Municipality is the Water Services Authority and Water Services Provider in its jurisdiction. It is therefore crucial that the assets belonging to the Municipality are well looked after. Thus, the proper Operations and Maintenance of the water infrastructure forms an integral part of the daily functioning of Joe Morolong Local Municipality.

14.2.1 PROGRESS (on the jobs attended in the year under review)

Table 14.2.1: Jobs attended- 1st quarter

Month	No of job reports	No attended to	Outstanding	Reason for variance
Jul-15	495	475	20	Equipment, Material and tools shortage
Aug-15	545	510	35	Equipment, Material and tools shortage
Sep-15	540	500	40	Equipment, Material, tools shortage and strikes.
TOTAL	1580	1485	95	

Table 14.2.2: Jobs attended- 2nd quarter

Month	No of job reports	No attended to	Outstanding	Reason for variance
Oct-15	558	518	40	Equipment, material and tools shortage
Nov-15	546	522	24	Equipment, material and tools shortage
Dec-15	476	468	8	Equipment, material and tools shortage
TOTAL	1580	1508	72	

Table 14.2.3: Jobs attended 3rd quarter

Month	No of job reports	No attended to	Outstanding	Reason for variance
Jan-16	547	535	12	Equipment, material and tools shortage
Feb-16	532	511	21	Equipment, material and tools shortage
Mar-16 (Projected)	520	505	15	Equipment, material and tools shortage
TOTAL				

14.2.4 Jobs attended- 4th quarter (Projected)

Month	No of job reports	No attended to	Outstanding	Reason for variance
Apr-16	550	525	25	Equipment, material and tools shortage
May-16	530	514	16	Equipment, material and tools shortage
June – 16	463	452	11	Equipment, material and tools shortage
TOTAL	1543	1491	52	

14.2.3 CHALLENGES

The municipality is receiving an average of 500 queries monthly which are related to Operation and Maintenance of infrastructure which almost 90% are attended to successfully. The remaining 10% is then rolled over to the following month due to resource shortage (fleet and material)

14.3 WATER INFRASTRUCTURE

The Municipality focus all efforts and resources in eradicating the Water backlog in three areas, namely: No Formal Infrastructure, Extension Needed and No Source. Each category is discussed below:

14.3.1 NO FORMAL WATER INFRASTRUCTURE

When considering RDP Standards, there are 22 villages that are without access to water at all. They either receive water by means of truck delivery or through a windmill. Listed below are the villages, the number of backlogs and the intervention that will be required for those communities to have access to water. We have a backlog of 1 434 (known) households that still need to be given access to water.

Table 14.3.1: Villages without Formal Water Infrastructure

Settlement Name	No. HH Backlogs	Total HH	Existing source of water	Situation / Problem +	Interv	ventions required		
					Type of Intervention	Time Frame ++++	Estimated Cost	
Dameros (1,2,3)	124	124	Truck Delivery	No Reticulation, Source development and storage	New project to be registered	medium term (4- 12months)		
Ditlharapeng	13	15	1 Windmill and tap used	No Reticulation, Source development and storage	New project to be registered	medium term (4- 12months)		
Gakhue	156	156	Windmill and stand tap	Source and reticulation	New project registered	2016-17		

				needs		
Ga Moheete	43	43	Windmill and stand tap	Source and reticulation needs	New project to be registered	medium term (4- 12months)
Ganghaai	Not Known	Not Known	Truck Delivery	No Reticulation, Source development and storage	New project to be registered	medium term (4- 12months)
Garamosokwane	88	88	Truck Delivery	No Reticulation, Source development and storage	New project registered	2016-17
Kgebetlwane	Not Known	Not Known	Truck Delivery	No Reticulation, Source development and storage	New project to be registered	medium term (4- 12months)
Kilokilo	70	70	Truck Delivery	No Reticulation, Source development and storage	New project to be registered	medium term (4- 12months)
Logaganeng	152	152	Truck Delivery	No Reticulation, Source development and storage	New project to be registered	medium term (4- 12months)
Magobing West	Not Known	Not	Truck Delivery	No	SLP	2016-17

		Known		Reticulation, Source development and storage			
Majanking	Not Known	Not Known	Truck Delivery	No Reticulation, Source development and storage	New project to be registered	medium term (4- 12months)	
Makhubung	Not Known	Not Known	Truck Delivery	No Reticulation, Source development and storage	New project registered	medium term (4- 12months)	
Manaring	8	8	Windmill and stand tap	Source and reticulation needs	New project to be registered	medium term (4- 12months)	
Manyeding	261	261	Truck Delivery	No Reticulation, Source development and storage	New project registered	2016-17	
Moseohatshe	58	58	Windmill and stand tap	Source and reticulation needs	New project to be registered	2016-17	
Pompong	Not Known	Not Known	Truck Delivery	No Reticulation, Source development and storage	New project to be registered	medium term (4- 12months)	

Segwaneng	134	134	Windmill and stand tap/ MIG BP submitted	Source and reticulation needs	New project to be registered	2016-17	
Setshwatshwaneng	59	68	Windmill and stand tap/ MIG BP submitted	Source and reticulation needs	New project to be registered	2016-17	
Slough	67	487	Windmill and stand tap/ MIG BP submitted	Source and reticulation needs	New project to be registered	medium term (4- 12months)	
Wesselsvlei	32	32	Windmill and stand tap/ MIG BP submitted	Source and reticulation needs	New project to be registered	medium term (4- 12months)	
Wilstead	16	16	Windmill and stand tap/ MIG BP submitted	Source and reticulation needs	New project to be registered	medium term (4- 12months)	
Wingate	28	28	Truck Delivery	No Reticulation, Source development and storage	New project to be registered	medium term (4- 12months)	

14.3.2 COMMUNITIES REQUIRING EXTENSION TO EXISTING INFRASTRUCTURE

The 52 villages falling within this category are mostly those areas that have been serviced with basic water infrastructure in the past, but there were some new extensions or scattered households falling OUTSIDE the existing water reticulation infrastructure and 200 meter to the nearest water point or stand tap.

Table 14.3.2.1: Extension to Infrastructure

Settlement Name	No. HH Backlogs	Total HH	Situation / Problem +	Interventions required	
				Type of Intervention	Time Frame ++++
Battlemount	24	70	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Bojelapotsane	4	44	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Bush Buck	2	40	Reticulation extension; Households	New project to be registered	medium term (4- 12months)

			scattered			
Camden	81	803	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Churchill	9	167	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Colston	5	104	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Deurward	42	415	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Dikhing	9	155	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Dinyaneng	2	43	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Dithakong	150	693	Reticulation extension; Households scattered	Project is On-going	long term (12months or more)	
Dockson	21	102	Reticulation	New project	medium	

			extension; Households scattered	to be registered	term (4- 12months)
Esperanza	2	99	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Galotlhare	1	170	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Gamadubu	84	149	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Gamokatedi	96	121	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Gamothibi	5	91	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Ganap	11	138	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Gapitia	10	100	Reticulation extension; Households	New project to be registered	medium term (4- 12months)

			scattered			
Ga-Sehunelo Wyk 1	1	7	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Ga-Sehunelo Wyk 4	19	45	Reticulation extension; Households scattered	New project registered	2016-17	
Ga-Sehunelo Wyk 9	1	67	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Gasese	8	273	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Gatshekedi	2	46	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Heiso	15	119	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Keang/ Dihotsane	1	49	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Kokfontein	Not	Not	Reticulation	New project	medium	

	Known	Known	extension; Households scattered	to be registered	term (4- 12months)	
Laxey	11	856	Reticulation extension; Households scattered	New project registered	2016-17	
Logobate	26	196	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Loopeng	43	362	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Lothlakajaneng	19	230	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Magwagwe	1	199	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Mamebe	Not Known	Not Known	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)	
Mathanthanyaneng North	44	76	Reticulation extension; Households	New project to be registered	medium term (4- 12months)	

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			scattered		
Mathanthanyaneng South	1	50	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Matlhabanelong	3	98	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Mentu	3	57	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Metsimantsi Wyk 1	14	41	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Metsimantsi Wyk 3	3	76	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Metsimantsi Wyk 4	9	51	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Metsimantsi Wyk 5	11	11	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Metsimantsi Wyk 6	1	50	Reticulation	New project	medium

			extension; Households scattered	to be registered	term (4- 12months)
Metsimantsi Wyk 7	10	10	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Metswetsaneng	3	146	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Ntswaneng	15	80	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Ntswelengwe	31	240	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Padstow	3	277	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Penryn	5	169	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Permonkie	1	62	Reticulation extension; Households	New project to be registered	medium term (4- 12months)

			scattered		
Rusfontein Wyk 10	2	101	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Tsineng Kop	2	26	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Tzaneen	38	140	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)
Zero	29	46	Reticulation extension; Households scattered	New project to be registered	medium term (4- 12months)

14.3.3 SOURCE PROBLEMS

The focus of this category includes developing a bulk water supply scheme, developing a new water resource scheme or connecting to an existing water resource. Below are the 8 villages who have access to infrastructure but no access to water due to source problems:

Table 14.3.3: INADEQUATE WATER SOURCE

			Situation / Problem +			
Settlement Name	No. HH	Total		Req	uired Interven	tions
	Backlogs	НН		Type of Intervention	Time Frame+++	Estimated Cost
Ditshipeng	5	141	O & M issues; Additional boreholes to be connected.	New project to be registered	medium term (4-12 months)	
Ellendale	73	143	Source and reticulation needs; Households scattered/ Additional source development	New project to be registered	medium term (4-12 months)	
Heuningvlei	860	860	Reticulation	Funding of internal network not part of the RBIG project	medium term (4-12 months)	
Magobing	512	512	Source and storage problems; Reticulation in place	New project to be registered	medium term (4-12 months)	
Magojaneng	500	500	Source and storage problems; Reticulation in place	New project to be registered	medium term (4-12 months)	
Mahukubung	116	116	Reticulation extension/ Dry source/ Households scattered/ Tanker water.	New project registered	2016-17	

Rusfontein Wyk 9	10	31	Reticulation and source development	Additional funding allocation needs	medium term (4-12 months)
Shalaneng	26	130	No Bulk/ No reticulation	Business Plan Registered	medium term (4-12 months)

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Aging Infrastructure

18 of our villages have aging water infrastructure. This needs to be addressed as it will cause water shortage problems. Following are these villages:

Bojelapotsang, Bothithong, Colston, Deurward, Dikhing, Dinokaneng, Gamokatedi, Gamothibi, Ganap, Gasehunelo wyk 7, Kgebetlwane, Kokfontein, Laxey, Loopeng, Manyeding, Masilabetsane, Saamsokol and Segwaneng

14.3.4 CHALLENGES

- Community disruptions caused some projects to lag the programme of works
- Vandalism of infrastructure equipment
- Insufficient funding
- Illegal water connections

14.3.5 WATER INFRASTRUCTURE IMPLEMENTATION PLAN

1. MIG Projects

2016 - 17 MIG Plan				
PROJECT NAME	VILLAGE/TOWN	2016/17		
	Moseohatshe	R 7 120 270.00		
MIG	Manyeding	R 5 320 270.00		
	Setshwatshwaneng	R 4 620 270.00		

2. WSIG Projects

2016 - 17 WSIG Plan					
PROJECT NAME	VILLAGE/TOWN	2016/17			
Rural Water:					
	Gakhoe-Ga-Ramotsokwane	R 19 040 943.00			
	Ga-Sehunelo Wyk 1	R 2 788 149.73			
	Ga-Sehunelo Wyk 4	R 3 252 761.94			
	Laxey	R 9 820 328.17			
	Loopeng	R 6 017 497.18			
	Gamasepa	R 8 656 785.00			
	Dithakong	R 23 181 773.48			
	Water Refurbishment	R 12 425 761.50			

A total of R 85 184 000.00, including the WSOG, will be spent in the 2016-17 Financial Year

3. SLP

Magojaneng-West Water Supply R 13 500 000.00– South32

Gatshekedi Water Supply – KMR

Magobing-West Dry Pit Sanitation – KMR – R 2 400 000.00

14.3.6 WATER SERVICES OPERATING SUBSIDY GRANT (WSOG)

The Municipality will NOT receive a separate Refurbishment Grant for 2016-17. This conditional grant will be integrated with the Municipality Water Infrastructure Grant as from 2016-17 to form the WATER SERVICES INFRASTRUCTURE GRANT. R12 Million of this Grant will be used for the refurbishment of borehole equipment in various villages.

14.4 SANITATION

Sanitation falls within the priority of the municipality. Due to the shortage or lack of water, we are unable to provide adequate sanitation to our communities. The 2013/14 internal verification exercise pronounced that: 5 387 Households are below the RDP standard, of which the municipality intends to eradicate this over a period of 5 years by means of eradicating a minimum of 800 Plus units per financial year.

Vanzylsrus and Hotazel (1 424 households) are the only areas that have water borne system in the Joe Morolong municipality, which accounts for less than 5%. In all our rural areas only dry sanitation (VIP or UDS) systems are to be found. The municipality is using VIP or UDS, dependent on the groundwater protocol.

The state of our sanitation presents a challenge to our Council. We are receiving MIG funds and in some cases, SLP funding for eradication of our sanitation backlog.

The table below shows the sanitation backlogs: (Census 2011)

	RDP sta	ndard		В	elow RDP				
Flush toilet (connected to sewerage system)	Flush toilet (with septic tank)	Chemical toilet	Pit toilet with ventila tion (VIP)	Pit toilet without ventilati on	Bucket toilet	None	Other	Unspec ified	Total Numb er of House holds
1424	308	399	9563	8691	469	2432	421		23707

14.4.1 CURRENT SITUATION

Sanitation	Current Situation (RDP Standard)	Backlog	
	16 964		6 743

14.4.2 IMPLEMENTATION PLAN

Following is our Implementation Plan for Sanitation Projects during the 2016-17 Financial Year:

PROJECT		2016/17
NAME	VILLAGE/TOWN	2016/17
Rural		
Sanitation:		
	Tsineng	R 4 000 000.00
	Maipeng	R 1 796 530.00
	Rustfontein Wyk 9	R 465 000.00
	Wesselsvlei	R 1 280 000.00
	Damros	R 930 000.00
	Magobing-West	R 930 000.00
	Vanzylsrus	R 2 250 000.00

14.5 ELECTRICITY

Joe Morolong Local Municipality is not an implementing agent for electrification projects. The Municipality acts as a project coordinator for project implemented by ESKOM and DOE. For the year 2014/15 JMLM had a total backlog of 3 710 and we managed to eradicate 430 on the particular year. JMLM has approval of 1 824 connections to be done in 2015/16 through ESKOM. The successful implementation of this Programme would reduce our backlog to 1 456.

14.5.1 PLANS

Planned and Verified (By both Eskom and Municipality) Electrification and Infills Projects for 2016/17 Financial Year:

Ward No.	Village Name	Project Type	Planned Connections	Progress to Date
2	Loopeng	HH and Infills	216	DPA
3	Eeifel	HH and infills	102	DPA
10	Glen-Red	HH and Infills	250	DRA
10	Madula-ranch	HH and Infills	120	DRA
10	Cassel	HH and Infills	130	DRA
14	Washingtong	HH & Infills	50	CRA

Ward No.	Village Name	Project Type	Planned Connections	Progress to Date
1	Tsiloane	Infills	07	Planned for 2015/16 and now Projects are
1	Kome	Infills	12	deferred to 2016/17
1	Shalaneng	HH and Infills	26	and verified
3	Laxey	Infills	26	DPA
3	Klein Eifel	Infills	51	Planned for 2015/16 and now Projects are deferred to 2016/17 and verified
4	Magobing	HH & Infills	45	DPA
5	Masankong	Infills	18	
5	Gatsikedi	Infills	25	
5	Mokalawanoga	Infills	5	
5	Matoro	Infills	4	
5	Dinokaneng	Infills	6	-
5	Tsineng Kop	Infills	4	-
5	Tsineng	Infills	36	
	-	НН	25	
5	Gasese	Infills	20	Planned for 2015/16 and now Projects are
5	Maipeing	Infills	41	deferred to 2016/17
6	Kortnight	Infills	09	and verified

Planned and Proposed Electrification and Infills Projects for 2016/17 Financial Year:

6	Logobate	Infills	63	
6	Galotlhare	Infills	68	
6	Wingate	Infills	10	
6	Rustfontein wyk 8-10	Infills	24	
6	Gasuurig	Infills	37	
6	Pertmondjei	Infills	43	
6	Samsokolo	Infills	20	
6	Metsimantsi Wyk 3	Infils	26	
7	Cardington	Infills	15	5 completed and Outstanding to be completed on before end March 2016
		НН	18	Planned for 2015/16 and now Projects are deferred to 2016/17 and verified
7	Menthu	Infills	08	Planned for 2015/16
		НН	20	and now Projects are deferred to 2016/17
7	Kleineira	Infills	05	and verified
7	Longaneng	FDH	05	
7	Ellendale	Infills	07	
8	Bendel	Infills	09	
8	Dokson 1 & 2	Infills	09	
8	Magobing East	Infills	03	

8	Kubuge	HH & Infills	50	DPA
9	Mammebe & Bothithong	Infills	172	DRA & to be deferred to 2016/17
9	Dihotsane	Infills	20	
9	Ditshipeng	Infills	23	Planned for 2015/16
9	Gamakgatle	Infills	12	and now Projects are deferred to 2016/17
9	Gatswinyane	НН	41	and verified
9	Majemantso	Infills	11	
10	Gamadubu	Infills & HH	40	DPA
10	Maseohatshe	Infills	11	DPA
10	Kampaneng	Infills	16	DPA
10	Pompong	HH	28	Planned for 2015/16 and now Project is deferred to 2016/17 amd verifications
10	Lebonkeng	Infills	24	DPA
11	Lotlhakajaneng	Infills	45	DPA
11	Segwaneng	Infills	22	DPA
13	Gahue	Infills	45	DPA
14	Bothetheleza	HH & Infills	30	DPA
14	Matlhabanelong	HH & Infills	25	DPA
14	Mecwecwaneng	HH & Infills	20	DPA
14	Maketlele	HH & Infills	04	DPA

14	Molapotlase	HH & Infills	03	DPA	
14	Bojelapotsane	HH & Infills	10	DPA	
14	Zero	HH & Infills	9	DPA	
14	Kganung	HH & Infills	21	DPA	
14	Kikahela 1	HH & Infills	8	DPA	
14	Kikahela 2	HH & Infills	8	DPA	
14	Motlhoeng	HH & Infills	9	DPA	
14	Mathanthanyaneng	HH & Infills	15	DPA	
14	Ruwell 1& 2	HH & Infills	16	DPA	
14	Logageng	HH & Infills	21	DPA	
14	Ganghaai	HH & Infills	15	DPA	

Planned and Verified Electrification Projects for 2016/17 Financial Year (Non-Grid / Farm Dweller Houses):

WARD 7	WARD 8	WARD 9
1.Groot-Neira	1.Gamosidi	1. Ga RRa Free
2.Morobeng	2.Sekochwaneng	2.Van Zylsrus
3.Charlestein	3.Riverside	3. Thomasdale
4.Newbank	4.Lokopane	4. Vlakpan
5.Makalashuane		5.Rooiputs
6.Makala-a-Makgoa		6. Banardby
7.Wit-Pets		7. Skitter Goed
8.Mmamecwe		8. Mapotsane
9.Gasekau 1 & 2		9. Gatswinyane
10.Kgebetlwane		10.Majemantsho
11.Gasehunelo Wyk 9		11.Maokantshi
12.Gasehunelo Wyk 08		
13.Gasehunelo Wyk 04		
14.Gasehunelo Wyk 05		
15.Gasehunelo Wyk 10		

16Gasehunelo Wyk 06	
17.Gasehunelo Wyk 02	
18.Gasehunelo Wyk 03	

Proposed Electrification Projects for 2016/17 Financial Year (Non-Grid / Farm Dweller Houses):

WARD 1	WARD 2	WARD 3	WARD 4
1.Burwick	1.Newpomp	1.March	1.Khuis
2.Greenwich	2.Magwagwane	2.Penryn	2.Vanzylsrus
3.Morafe-ranch	3.Magwagwe	3.Abbey	
4.Sydney	4.One	4.Tweed	
5.Frome	5.Two		
	6.Gasitimamolelo		
	7.Sehetlhamolelo		
	8.Makreising		

WARD 6	WARD 11	WARD 14	WARD 15
1.Metsimantsi Wyk 7 2.Metsimantsi Wyk 5 3.Adderly 4.Rietfontein 5.Pander Projects	1.Gamashweunyane	1.Kikahela 2.Gasekau 3.Makgaladi 4.Wesselsvlei	1.Gamothibi 2.Tsaelengwe 3.Mahukubung 4.Skerma 5.Ga-Phuduhudu 6.Ga-TIhapo

14.5.2 IMPLEMENTATION PLAN

Ward No.	Village Name	Project Type	Planned Connection	Approved Connections	Actual Connections	Progress to Date
1	Heuningvlei& Gammokwane	HH & Infills	234	234	501	50% Complete
1	Sesipi	HH & Infills	30	30	30	40% Complete
1	Perth	HH & Infills	44	44	80	50% Complete
1	Makhubung	HH & Infills	48	48	59	90% Complete
3	Madibeng	HH & Infills	60	60	106	30% Complete
5	Magojaneng	HH & Infills	72	72	75	90% Complete
6	Gadiboe & Tlhokomelang	HH & Infills	26	26	56	10% Complete
7	Churchill	HH & Infills	52	52	94	Complete and Energized
14	Tzaneen	HH & Infills	50	50	42	50% Complete
15	Gamasepa	HH & Infills	75	75	120	Complete and Energized
	1	Total	1	1	1163	To be verified after complexion of all projects

(Approved 2015/16 Electrification, Farm Dweller Houses and Infills Projects):

Noting:

This is to inform Council that Eskom Infills requirements are as follows - Full ID Names & Surname, ID Number, Stand number; and Contact number of the beneficiary. Please take note that inadequate information regarding Infills applications will lead to applications disapproval.

Abbreviations:

DPA – Development Plan Approval

CRA – Concept Release Approval

DRA – Design Release Approval

ERA – Execution Release Approval

14.6 ROADS

Joe Morolong Local Municipality is a rural municipality in nature with an area of 20 172 km². As it would be expected our road infrastructure is of an undesirable nature whereby an estimated 95% of our roads are gravel roads with a combination of access and internal roads. We are currently funded by MIG and SLP, which is found to be limited. JMLM has embarked on a process of establishing a Road Master Plan that would be specific to number of Km's within our jurisdiction.

14.6.1 ROAD TYPES

Joe Morolong is mainly responsible for the Construction, Upgrading and Maintenance of the Access- and Internal Roads in the area. Following is a description of the types:

14.6.1.1 Access Roads

Our Backlog figures are based on the assumption that an estimated 6 Km's tarred Access Road surface per settlement is needed.

Following are the areas where access roads are required:

Roads for 2015/16 and Outer Years			
Road Type	I Type Priority Village		
Access Roads:		Shalaneng - Heuningvlei	1
		Ganap 1 - Ganap 2	2
		Madibeng – Abbey	3
		Vanzylsrus - Khuis	4
		Gasese - Mokalawanoga	5
		Gadiboe - Maphiniki	6
		Churchill - Batlharos	7
		Gamorona - Kubuge	8
		Gammakgatle - Dithakong	9
		Lebonkeng - Glenred	10
		Lotlhakajaneng - Dithakong	11
		Gahauwe - Dithakong	12
		Mainroad - Stilrus	13
		Vesselsvlei - Bojelapotsane	14
		Manyeding - Mahukubung	15

14.6.2 Internal Roads

The backlog is based on the assumption is that an estimated 2Km's Internal Road per settlement is needed. Following are the needs for Internal Roads:

Internal Roads:	Perth	1
	Loopeng	2
	Padstow	2
	Gamokatedi	2
	March	3
	Laxey	
	Magobing	4
	Gasese	5
	Wingate	e
	Wyk 9	6
	Deurward	
	Wyk 10 (Gasehunelo)	
	Churchill	
	Esperenza	
	Battlemount	5
	Ditshipeng	9
	Gamakgatle	9
	Madularanch	10
	Cassel	11
	Segwaneng	11
	Melorwana	12
	Dithakong	12
	Pietersham	13
	Washington	14
	Molapotlase	14
	Skerma	15
	Ncwelengwe	15

14.6.2 IMPLEMENTATION PLAN

Below is our Implementation Plan for Road Infrastructure Projects:

14.6.2.1 MIG

Rural Roads:	Makhubung Phase 4	R 5 000 000.00	
	Dithakong Road		
	Churchill & Esperenza	D E 000 000 00	
	Internal Road Phase 2		
	Gamagatle	R 6 000 000.00	

A total of R 20 474 100.00 is planned to be spent in the 2016-17 Financial Year on roads.

14.6.2.2 SLP

Due to unfavorable economic conditions in the mining sector, no allocation will be received from the Mines for road construction during the 2016-17 Financial Year.

14.6.3 ROADS OPERATION AND MAINTENANCE

Joe Morolong Local Municipality's geographical area is 20 172 km². Because of the vast distances between some villages and the big area to be covered, the Operation and Maintenance of the roads do required a lot of effort.

To manage this inherent difficulty, Joe Morolong acquired more Yellow Fleet in the 2015-16 Financial Year. This increased capacity in road Operation and Maintenance affected the total estimated distance to be maintained for the 2016-17 Financial Year to increase from 50 km per quarter to 500 km per quarter.

14.6.4 CHALLENGES:

- Budget Constraints
- Makro economic conditions forcing mines to cut expenditure, thus amended their SLP
- Remoteness of some villages causes O&M to be a demanding activity

14.7 WASTE MANAGEMENT

14.7.1 WASTE DISPOSAL Refuse removal

The Municipality has been consistent in collecting refuse in Hotazel and Vanzylsrus. We are serving 1 144 households in the two areas. Refuse is collected twice in a week in these two (2) areas.

DEA funded the development of landfill site in Glenred for the 2015/16 financial year, which will be completed in three (3) years. The removal of water in Hotazel has been performed by the BHP Billiton on behalf of the municipality and the function was handed back to the municipality in February 2015.

Department of Environmental Affairs funded the development of landfill site at Glenred from 2015/16 to 2017/18. The department has appointed the implementing agent for the development of Glenred landfill site.

The Indigent/Pauper Burial Support has been shifted to the District municipality as it is their function.

14.8 ENVIRONMENTAL MANAGEMENT

The Municipality is conducting Environmental Awareness in all the wards annually, in those campaigns the communities are given information on issues that need to be taken care of in their respective environmental areas. The most challenging issue of environmental management in JMLM is veld fires and to minimize that the municipality has entered into an agreement with Working On Fire through Expanded Public Works Programme.

Recreation Facilities Maintenance

The Municipality has four sports-fields facilities that are maintained, for each facility two employees have been appointed as the care takers of these facilities. The municipality has 18 community halls and there are two employees (volunteers) in each.

Environmental Management Achievements

- 1. The Municipality has taken the Waste Management (refuse collection service) at Hotazel.
- 2. The Integrated Waste Management Plan (IWMP) for JMLM developed.

- 3. Department of Environmental Affairs (DEA) has funded the development of Landfill Site at Glenred village.
- 4. Implementation of Youth Job in Waste Empowerment Programme has been funded by Department of Environmental Affairs (DEA)

14.9 SPORT FIELDS

Joe Morolong Local Municipality is a municipality of a rural nature of which the establishment of recreational amenities has been a challenge, as part of our responsibilities we planned to establish one sport facility per financial year from 2015/16 funded by MIG and the commitment is that more funding be lobbied to accelerate the implementation and rolling out such projects.

Sportfields	Project Name	2016/17	2017/18	2018/19
	Allocation	R 8 558 700.00	R 8 350 357.00	R 8 679 960.00
	Loopeng		R 6 935 928.49	
	Penryn		R 1 414 428.51	R 5 285 001.46
	Bendell			R 3 394 958.54
	Cassel			
	Metswetsaneng			
	Total	R 8 558 700.00	R 16 700 714.00	R17 359 920.00

Sports Fields Implementation Plan

- 5. The Municipality has taken the Waste Management (refuse collection service) at Hotazel.
- 6. The Integrated Waste Management Plan (IWMP) for JMLM developed.
- 7. Department of Environmental Affairs (DEA) has funded the development of Landfill Site at Glenred village.
- 8. Implementation of Youth Job in Waste Empowerment Programme has been funded by Department of Environmental Affairs (DEA)

14.10 BASIC SERVICES: COMMUNITY SERVICES

14.10.1 SOCIAL SERVICES

14.10.1.1 Housing

The Census 2011 reported a decline in our population by - 0, 9%, as our residents are moving to areas where there is a lot of economic activity. We do not own any land in our jurisdiction. Most of the land either belongs to the state or falls under the jurisdiction of the Tribal leaders, this to some extent creates problems in terms of planning and the expansion of settlement areas. Our good relations with the tribal authority has enabled us to deliver houses to the people without any challenges.

We have been able to deliver houses to qualifying beneficiaries.

14.10.1.2 Health

The Department is not consistent in attending IDP Rep Forum meetings during the beginning of the year and have not been submitting reports.

As a municipality we are not aware of the status of Health in our municipal jurisdiction.

We have a total of 28 health facilities in our municipality. These facilities service the entire population. We don't have a hospital.

Table 14.10.1: Clinics

NO	NAME OF THE CLINIC
1.	Cassel CHC
2.	Bendel clinic
3.	Bothithong clinic
4.	Ditshipeng clinic
5.	Glenred clinic
6.	Heuningvlei clinic
7.	Mosalashuping Baicomedi clinic

8.	Perth clinic
9.	Kamden
10.	Bothetheletsa clinic
11.	Churchill clinic
12.	Dithakong clinic
13.	Deurward clinic
14.	Gasehunelo clinic
15.	Logobate clinic
16.	Manyeding clinic
17.	Mecwetsaneng clinic
18.	Pietersham clinic
19.	Loopeng CHC
20.	Gadiboe clinic
21.	Laxey clinic
22.	Metsimantsi
23.	Padstow clinic
24.	Penryn clinic
25.	Rusfontein clinic
26.	Tsineng clinic
27.	Vanzylsrus clinic
28.	Deurham (not functional)

The Policy on Quality Health Care in South Africa (2007) which was released by the Department of Health says that achieving quality health care system requires the National commitment to measure, improve and maintain high-quality health care for all its citizens.

Services that are provided by our health facilities are Comprehensive primary health care services, Ante natal and post natal clinics, child health, reproductive health and maternity services.

The Northern Cape Department of Health has identified preventative health as a key priority in combating disease through community participation, public advocacy and health screening in order to prevent morbidity and mortality.

Our District not only lacks medical care but eye care and oral care are also grossly neglected, there are only 3 public sector dentists in the entire region serving the same population and No Optometrist in the entire district in the public sector.

Essentially this means there is no eye screening and treatable causes of blindness are left undiagnosed and many children fail and drop out of school due to poor vision which is correctable thus impacting on employability and the economy as a whole. Many dental caries are left untreated due to lack of knowledge and lack adequate access to dental care thus mass dental screening with onsite treatment will assist in offsetting this and prevent unnecessary loss.

14.10.3 Education

Education has been identified as one of the priorities of government. Low literacy levels as indicated in the Census 2011 makes it difficult for the populace to get jobs which will pay them well. Access to quality education is important as it contributes to the breaking of poverty cycle. The department has been consistent in attending the IDP Representatives Forum meetings.

Find out from DoE if the number of schools increased and the renovations that were made thereof.

List of all the schools in our municipal area

Table 14.10.3.1: Primary Schools

NO	NAME OF SCHOOL	LOCATION	PHASE
1.	Baithaopi Primary School	Gakhoe	Primary
2.	Bareki Primary School	Gata-Lwa-Tlou	Primary
3.	Batsweletse Primary School	Kampaneng	Primary
4.	Bogare Primary School	Logaganeng	Primary
5.	Bogosieng Lekwe Primary School	Deerward	Primary
6.	Bojelakgomo Primary School	Laxey	Primary
7.	Bothetheletsa Primary School	Bothetheletsa	Primary
8.	Cardington Primary School	Cardington	Primary
9.	Dutton Primary School	Eiffel	Primary
10.	Edigang Primary School	Suurdig	Primary
11.	Ethel Primary School	Klein Eiffel	Primary
12.	Frank Tire Primary School	Bendel	Primary
13.	Gaaesi Primary School	Bothitong	Primary
14.	Gakgatsana Primary School	Kamden	Primary
15.	Galore Primary School	Galotlhare	Primary
16.	Gamasego Primrary	Gamasepa	Primary
17.	Gamorona Primary School	Gamorona	Primary

18.	Garapoana Primary School	Garapoana	Primary
19.	Gatlhose Primary School	Bendel	Primary
20.	Glend Red Primary School	Glenred	Primary
21.	H Saane Primary School	Gamakgaltha	Primary
22.	Ikemeleng Primary School	Dikhing	Primary
23.	Itekeleng Primary School	Maphaniki	Primary
24.	Itshokeng Primary	Magobing	Primary
25.	Kareepam Primary School	Pietersham	Primary
27.	Keatlholela Primary School	Heiso	Primary
28.	Khuis Primary School	Penryn	Primary
29.	Koning Primary School	Churchill	Primary
30.	Lerumo Primary School	Dithakong	Primary
31.	Letlhakajaneng Primary School	Lelthakajaneng	Primary
32.	Logobate Primary School	Logobate	Primary
33.	Longhurst Primary School	Ditlhapeng	Primary
34.	Madibeng Primary	Madibeng	Primary
35.	Magonate Primary School	Gamokatedi	Primary
36.	Maiphihicke Primary School	Gadiboe	Primary
37.	Makhubung Primary School	Makhubung	Primary
38.	Makolokomeng Primary School	Battlemount	Primary
39.	Mampiestad Primary School	Loopeng	Primary
40.	Manyeding Primary School	Manyeding	Primary
41.	Maraditse Primary School	Klein-neira	Primary
42.	March Primary School	March	Primary
43.	Maremane Primary School	Padstow	Primary
44.	Masankong Primary School	Masankong	Primary
45.	Mathanthanyaneng Primary School	Mathanthanyaneng	Primary
46.	Mecwetsaeng Primary School	Mecwetsaneng	Primary

47.	Metsimantsi Primary School	Metsimantsi	Primary
48.	New Snauswane Primary School	Ellendale	Primary
49.	Obontse Primary School	Gamothibi	Primary
50.	Omang Primary School	Dithakong	Primary
51.	Oreeditse Primary School	Heuningvlei	Primary
52.	Perth Primary School	Perth	Primary
53.	Pulelo Primary School	Cassel	Primary
54.	Rusfontein Primary	Rusfontein	Primary
55.	Segwaneng Primary School	Segwaneng	Primary
56.	Sehunelo Primary School	Gasehunello	Primary
57.	Sengae Primary School	Bothithong	Primary
58.	Seshing Primary School	Loopeng	Primary
59.	Shalana Primary School	Shalaneng	Primary
60.	Simololang Primary School	Cassel	Primary
61.	Thae Primary School	Bosra	Primary
62.	Thaganyane Primary School	Kganwane	Primary
63.	Tsoe Primary School	Heuningvlei	Primary

Table 14.10.3.2: Intermediate Schools

NO	NAME OF SCHOOL	LOCATION	PHASE
1.	Bosele Intermediate School	Manyeding	Intermediate
2.	Bosheng Intermediate School	Loopeng	Intermediate
3.	Ditshipeng Intermediate School	Ditshipeng	Intermediate
4.	Gadiboe Intermediate School	Gadiboe	Intermediate
5.	Gahohuwe Intermediate School	Gahohuwe	Intermediate
6.	Gaotingwe Intermediate School	Battlemount	Intermediate
7.	Gasebonwe Jantjie Intermediate School	Ncwelengwe	Intermediate
8.	Gata-Lwa-Tlou Intermediate School	Gata-Lwa-Tlou	Intermediate
9.	Lehikeng Intermediate School	Gases	Intermediate
10.	Maduo Intermediate School	Ganap	Intermediate
11.	Mamasilo Intermediate School	Madibeng	Intermediate
12.	Marumo Intermediate School	Pietersham	Intermediate
13.	Matshaneng Intermediate School	Danoon	Intermediate
14.	Monoketsi Intermediate School	Bothetheletsa	Intermediate
15.	Motshwarakgole Intermediate School	Dithakong	Intermediate
16.	Oarabile Intermediate School Intermediate School	Gasehunelo	Intermediate
17.	Pako Intermediate School	Bothithong	Intermediate
18.	Rapelang Intermediate School	Mammebe	Intermediate
19.	Reaiteka Intermediate School	Maipeng	Intermediate

Reebone Intermediate School	Deerward	Intermediate
Reratile Intermediate School	Ellendale	Intermediate
Resolofetse Intermediate School	Pastow	Intermediate
Tongwane Intermediate School	Churchill	Intermediate
Tsaelengwe Intermediate School	Tsaelengwe	Intermediate
Tselancho Intermediate School	Tzaneen	Intermediate
	Reratile Intermediate School Resolofetse Intermediate School Tongwane Intermediate School Tsaelengwe Intermediate School	Reratile Intermediate SchoolEllendaleResolofetse Intermediate SchoolPastowTongwane Intermediate SchoolChurchillTsaelengwe Intermediate SchoolTsaelengwe

Table 14.10.2.3: High Schools

NO	NAME OF SCHOOL	LOCATION	PHASE
1			
	Ba Ga Lotlhare Intermediate School	Heuningvlei	High School
2.			
	Ba-ga Phadima Secondary School	Gamorona	High School
3.			
	Bothitong Secondary School	Bothitong	High School
4.			
	Dibotswa	Dithakong	High School
5.			
	Itlotleng Commercial Secondary School	Bendel	High School
6.			
	Nametsegang Secondary School	Cassel	High School
7.			
	Olebogeng Intermediate School	Kamden	High School
8.			
	Segopotso Intermediate School	Laxey	High School

Challenges facing education is the lack of high schools and primary in some villages and the distances scholars have to travel to attend school.

14.10.4 Safety and Security

In the White Paper on Safety and Security (Department of Safety and Security 1998:14) the following entities or agents are held accountable by Government for achieving social crime prevention, which entails the 'designs out of crime'

- All levels of Government
- Government Departments such as COGHSTA and Health
- Municipalities
- Organization of Civil Society
- All citizens and residents of South Africa

There are 5 Police stations in our areas and some of them do not have adequate resources to deal with crime.

The names of police stations are Heuningvlei Police Station, Severn Police Station, Tsineng Police Station, Vanzylsrus Police Station and Bothithong Police Station. Some of our villages next to Batlharos Police station are serviced by it though it does not fall within our jurisdiction.

14.11 KPA: PUBLIC PARTICIPATION AND GOOD GOVERNANCE

14.11.1 PUBLIC MEETINGS

The Mayor has been at work consulting with communities on the work that the municipality is doing in bring services to the people. The municipality held 15 community meetings during the review period in November and December2015 in all the wards.

Exco has been meeting with the community through the programme named "Operation Tsiboga" to meet with the community and to respond to their issues related to service delivery.

14.11.2 PUBLIC PARTICIPATION

The Municipal System Act states that the Municipality must have a five (5) year vision for the long-term development of the Municipality and development priorities, which must be aligned with national and provincial sectoral plans and priorities. The IDP and Service Delivery Budget Implementation Plan (SDBIP) are reviewed and adopted annually by council. Municipal Performance is measured through the SDBIP.

Annually the Municipality must base their performance against performance measure as clearly outlined in the SDBIP. The SDBIP includes the annual delivery agenda of the Municipality as it is spelt out in the IDP document.

In November and December 2015 the municipality held a series of meetings were held with the community during the IDP Review. Meetings took place in all the wards and officials accompanied the councilors who were presenting to the community.

Herein below is the IDP Review report:

1.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
96	7	4	107

Name of the Project	Name of the Village	Need	Responsible Department
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development
	All villages in ward	Water at cemetery	Community Services Department
RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Health	Makhubung	Mobile clinic	Department of Health
Sanitation	All villages in ward	Toilets at cemetery	Community Services Department
Electricity	All villages in ward	Extension and infill of electricity	Eskom
	All villages in ward	High mast lights	

LED	All villages in ward	Rental of farms	Department of Agriculture,
			Land Reform and Rural
			Development
EPWP/ CWP	All villages in ward	Temporary jobs (cutting	Community Services
		of alien species)	Department
Community Facilities	Sesipi	Community hall	JTG Developmental Trust
Community Facilities	Sesipi	Close ground	Community Services
			Department

Name of the Village	Challenge/s	Responsible Department
All villages in ward	Illegal connection of water	Water Unit/ Technical Services
Shalaneng	No water from taps	Department
Gammokwane	No water (Shortage of diesel)	
Perth	Maintenance of taps	
Tsiloane	Request taps	
Tsiloane	Request municipality to pour water inside the blue	
	water tank	
	Refurbishment of borehole	
Makhubung	Refurbishment of boreholes	
Tsiloane(Pompaneng)	Request equipments of boreholes	
Kome	Request gate at cemetery	Community Services Department
Makhubung	Lack extension officers	Department of Agriculture, Land Reform and Rural Development

Heuningvlei and Perth	Shortage of nurses	Department of Health	
Perth	Request houses of nurses		
Villages around Heuningvlei	Unhappiness of community members (travelling long distance to visit clinic)		
Laxey to Heuninvlei)	Request time frame for construction of road (from Laxey to Heuninvlei)	Department of Public Works, Roads and Transports	
Gammokwane	Monitoring of road project		
Makhubung	Incomplete road/ project		
Villages around Heuningvlei	Community were concern about the Ba Ga Bareki Game Farm project(they want to know about development, i.e., is the project come from Bogosi or the Municipality	Community Services Department	
Gammokwane	Community complained about the development of	Joe Morolong Local Municipality	
	Heuningvlei, (everything is going to Heuningvlei)		
Gammokwane	Community request Kgosi and Traditional Council to	Ba Ga Bareki Traditional Council	
	visit them		
Perth	Request progress report of SASSA office	SASSA	
Shalaneng	Request SASSA to visit their village		
Perth	Municipal grader is not working properly in the streets	Technical Services Department	
All villages in ward	Request livestock feeds (difuru)	Department of Agriculture, Land Reform and Rural Development	

WARD 02

2.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
104	8	8	120

Name of the Project	Name of the Village	Need	Responsible Department
Roads	Ganap	Gravelling of a road (from Kuruman to Ganap)	Department of Roads, Transports and Public Works and JTG District
Bridge	Loopeng (at cross road :mokaleng shop and Loopeng (street of Moshaweng H.S which fall to reservoir next to engine Tlhaping section Garapoana Mathanthanyaneng Lobung section	Bridge	
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development
	All villages in ward	Water at cemetery	Technical Services Department (Water Unit)

RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Sanitation	Cahar Ganap 2	Request toilets at cemetery	Community Services Department
Electricity	All villages in ward	Extension and infill of electricity	Eskom
High mast lights	Tlhaping Section	Extension of high mast lights	Department of Energy
Education	Loopeng (Agricor Section)	Building of Tlhabologang Pre School	Department of Social Development/ JTG Developmental Trust
LED	All villages in ward	Rental of farms.	Community Services Department
EPWP/ CWP	All villages in ward	Temporary jobs (cutting of alien species)	Community Services Department
Pensioners pay point	Ganap 2	Pensioners pay point	SASSA

Name of the Village	Challenge/s	Responsible Department
Loopeng	The community want clarity on the sportsfield (it is no longer belongs to them, it belongs to Moshaweng High School	Community Services and Department of Education
Pepsi	Request chairs of the community hall	Community Services Department
All villages in ward	Illegal connection of water	Water Unit/ Technical Services Department
Cahar Gamokatedi	Shortage of water	
Mathanthanyaneng Garapoane	No water	
Pepsi	Clarity of access road which was appearing in the document last year	
Slough	No extension officer	Department of Agriculture, Land Reform
Gamokatedi	The camps allocated by the Department caused trouble among community members	and Rural Development

WARD 03

3.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
81	10	3	94

Name of the Project	Name of the Village	Need	Responsible Department
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development
	All villages in ward	Water at cemetery	Community Services Department
RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Sanitation	All villages in ward	Toilets at cemetery	Community Services Department
Electricity	All villages in ward	High mast lights	Eskom
LED	All villages in ward	Rental of farms	Department of Agriculture, Land Reform and Rural Development
EPWP/ CWP	All villages in ward	Temporary jobs (cutting of alien species)	Community Services Department

Name of the Village	Challenge/s	Responsible Department
All villages in ward	Illegal connection of water	Water Unit/ Technical Services
Madibeng	Shortage of water (problem of pipelines)	Department
KleinEiffel	No water	
Madibeng	Refurbishment of boreholes	
Khuis/ Bosra	Water is not enough(the officials changed the engine but the problem has not solved)	
Eiffel	The engine is not working properly and shortage of diesel	
March(West)	Registration of coupons	Finance Department
March(West)	Pipeline is not working, they request stop kraan because municipality gave them water tank	Technical Services Department
Eiffel	Houses were built but handover is not done and houses are old	Community Services Department, COGHSTA and office of the Mayor
Khuis/ Bosra Madibeng	Problem of ward committee	Office of the Speaker

WARD 04

4.1 Attendance

Number of Community	Number of	Number of Officials	Overall total of Attendants
Members	Councillors		
12	5	6	23
13	5	8	26
29	4	5	38

4.2 Issues for the Reviewed IDP 2015/ 16 Financial Year Community Consultation Meeting

Name of the Project	Name of the Village	Need	Responsible Department
Roads	Van Zylsrus	Pavement of road(50 kilos from main road to the village) and refill of boreholes	Department of Roads, Transports and Public Works and JTG District
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development

4.3 Issues needing immediate attention

Name of the Village	Challenge/s	Responsible Department
Van Zylsrus	Shortage of water	Water Unit/ Technical Department
Van Zylsrus	Payment of water is too expensive	Finance Department
Van Zylsrus	Accounts arrive late, sometimes take three months	
Van Zylsrus	The community want to have the discussion with municipality	

NB: The meeting of ward 4 was supposed to be held on the 27 November 2015(due to non-attendance of community members, it was postponed to the 04 December 2015. On the 04 December the meeting was not successful again due to non-attendance of community members. It was also postponed to the 10 December 2015, on that date it was successful.

WARD 05

5.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
54	8	9	71

Name of the Project	Name of the Village	Need	Responsible Department
Roads	Masankong	Access road from main road	Department of Roads, Transports and Public Works
	Mokalawanoga	Request gravel road	and JTG District
	Matoro-Tlapeng-Dinokaneng	Request gravel road	
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural
	All villages in ward	Water at cemetery	Development Technical Services Department (Water Unit)
RDP Houses/ Low cost Housing and Balelapa	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Housing	Maipeing	No disaster houses	
Sanitation	Kanana	Incomplete toilets	Technical Services Department

	Gasese	Incomplete toilets	
	Magojaneng	No toilets	
Electricity	All villages in ward	Extension and infill of electricity	Eskom
	Tsineng	No electricity at community hall	
LED	All villages in ward	Rental of farms	Department of Agriculture, Land Reform and Rural Development
EPWP/ CWP	All villages in ward	Temporary jobs (cutting of alien species)	Community Services Department

Name of the Village	Challenge/s	Responsible Department
All villages in ward	Illegal connection of water	Water Unit/ Technical Services Department
Gasese	Shortage of water	
Gatshikedi	Leaking of water tank	
Maipeing	Community members complained about the coupons(they are not last)	Finance Department
Kanana	Building of disaster houses but two houses outstanding	Community Services and COGHSTA

WARD 06

6.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
69	6	8	83

Name of the Project	Name of the Village	Need	Responsible Department
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development
	All villages in ward	Water at cemetery	Community Services Department
RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Electricity	All villages in ward	Extension and infill of electricity	Eskom
High mast lights	All villages in ward	Extension of high mast lights	Department of Energy

LED	All villages in ward	Rental of farms	Community Services Department
EPWP/ CWP	All villages in ward	Temporary jobs (cutting of alien species).	Community Services Department

Name of the Village	Challenge/s	Responsible Department
All villages in ward	Illegal connection of water	Water Unit/ Technical Services Department
Metsimantsi(Wyks)	Community complained about their villages (they are not appearing in the document. Other villages appear every year, they want to know about the criteria of prioritising projects	Joe Morolong Local Municipality

WARD 07

7.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
42	7	7	57

Name of the Project	Name of the Village	Need	Responsible Department
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development
	Mentu	Extension of water	Technical Services Department (Water Unit)
Sanitation	All villages in ward	Water at cemetery	Community Services Department
	Mentu	No cemetery at new stances	Technical Services
Roads	Mentu-Batlharos	Access road	Technical Services
RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Electricity	All villages in ward	Extension and infill of electricity	Eskom
High mast lights	All villages in ward	Extension of high mast lights	Department of Energy

LED	All villages in ward	Rental of farms	Department of Agriculture, Land Reform and Rural Development
EPWP/ CWP	All villages in ward	Temporary jobs (cutting of alien species).	Community Services Department

Name of the Village	Challenge/s	Responsible Department
All villages in ward	Illegal connection of water	Water Unit/ Technical Services Department
Rusfontein Wyk 4	Leaking of water tank	
Metsimantsi (Wyk)	Community complained about their villages (they are not appearing in the document. Other villages appear every year, they want to know about the criteria of prioritising projects	Joe Morolong Local Municipality

WARD 08

8.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
82	10	9	101

Name of the Project	Name of the Village	Need	Responsible Department
Roads	Budden	Request culvert	Department of public Works, Roads and Transports and

			JTG District Municipality
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development
	Dokson 2	Shortage of water	Technical Services Department
	All villages in ward	Water at cemetery	Community Services Department
RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Sanitation	Battlemount	Fencing of cemetery	Community Services Department
Electricity	All villages in ward	Extension and infill of electricity	Eskom
	All villages in ward	High mast lights	
LED	All villages in ward	Rental of farms	Department of Agriculture, Land Reform and Rural Development
EPWP/ CWP	All villages in ward	Temporary jobs (cutting of alien species)	Community Services Department

Name of the Village	Challenge/s	Responsible Department
All villages in ward	Illegal connection of water	Water Unit/ Technical Services
Budden	Request water tank	Department
Magobing	Extension of taps	
Dinyaneng	Leaking of water tank	
Masilabetsane	Electricity failure during rain in transformer	Eskom

WARD 09

9.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
100	11	6	117

Name of the Project	Name of the Village	Need	Responsible Department
Roads	Lotlhakane-Danoon	Request access road	Department of public Works, Roads and Transports and
Bridge	Gamakgatle	Request bridge	JTG
Water	All villages in Ward	Water for livestock	Department of Agriculture,

			Land Reform and Rural Development
	All villages in ward	Water at cemetery	Community Services Department
RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Health	Gamakgatle	Mobile clinic	Department of Health
Cemetery	Dihotshane	Fencing of cemetery	Community Services Department
	Gamakgatle		
Electricity	All villages in ward	Extension and infill of electricity	Eskom
	All villages in ward	High mast lights	_
LED	All villages in ward	Rental of farms	Department of Agriculture, Land Reform and Rural Development
EPWP/ CWP	All villages in ward	Temporary jobs (cutting of alien species)	Community Services Department

Name of the Village	Challenge/s	Responsible Department
All villages in ward	Illegal connection of water	Water Unit/ Technical Services
Majemantsho	No water from taps	Department
Majemantsho	No water	
Dihotshane		
Montsheng		
Dihotshane	Engine is broken	
Montsheng	Since Water Unit officials took engine	
Kiankop	Project of Kiangkop 4x4 route cultural village	Community Services Department

WARD 10

10.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
83	8	5	96

Name of the Project	Name of the Village	Need	Responsible Department
Bridge/ culvert	Gamadubu	Request culvert	Department of public Works, Roads and Transports and JTG

Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development
	All villages in ward	Water at cemetery	Community Services Department
RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Sanitation	All villages in ward	Toilets at cemetery	Community Services Department
Electricity	All villages in ward	Extension and infill of	Eskom
		electricity	_
	All villages in ward	High mast lights	
	Pompong	No electricity	-
Education	Kampaneng	No school	Department of Education
	Kampaneng		
LED	All villages in ward	Rental of farms	Department of Agriculture, Land Reform and Rural Development
EPWP/ CWP	All villages in ward	Temporary jobs (cutting of alien species)	Community Services Department
Agriculture	Madularanch Kampaneng	Garage of livestock	Department of Agriculture, Land Reform and Rural

Maseohatshe	Development

	Responsible Department	Challenge/s	Name of the Village
ces	Water Unit/ Technical Services	Illegal connection of water	All villages in ward
	Department	Salty water	Maseohatshe
		Since the Water Unit officials took water tank	Maseohatshe
		Request water tank and engine	Glenred
	Technical Services Department, Eskor and Community Services Department	Electricity of RDP houses is not registered	Glenred
	Department of Health	Shortage of nurses	Glenred
Office of the	Technical Department and Office of the Mayor	Completion of community hall(the community members said since the Mayor promised them to complete their community hall, Mr phokoje took the pictures on the 05 September 2014)	Maseohatshe
, Roads and	Department of Public Works, Roads ar	Village board	Kampaneng
, R	Department of Public Works, Re Transports Office of the Speaker	pictures on the 05 September 2014)	Kampaneng Kampaneng

WARD 11

11.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
22	10	9	41
7	4	2	13

NB: The meetings (Ward 11 & 12) were supposed to be held on the 25 November 2015, due to non-attendance of community members, they were postponed to the 07 December 2015. On the 07 December the meetings were not materialized again due to non-attendance of community members. It was resolved that, the municipality and other community members saw that the community refused to attend the meetings therefore the municipality can take the decision on that matter.

WARD 12

12.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
15	12	9	36
8	2	6	14

WARD 13

13.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
90	4	7	101

Name of the Project	Name of the Village	Need	Responsible Department

Roads	Zero-Dikhing	Access road	Department of public Works, Roads and Transports and
	Damrose	Road sign	JTG
	Khankhudung	No fencing on the road	Department of Agriculture, Land Reform and Rural
	Bushbuck	Fencing of camps	Development
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development
	All villages in ward	Water at cemetery	Community Services Department
RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Sanitation	All villages in ward	Toilets at cemetery	Community Services Department
Electricity	All villages in ward	Extension and infill of	Eskom
		electricity	
	All villages in ward	High mast lights	
	Morogong Tlhokomelang (Stilrus) Takeng	No electricity	

	Khankhudung (community hall)		
Education	Tlhomelang (Stilrus)	Learners transport	Department of Education
	Damrose		
	Colston		
	Lotlhakeng		
	Gahue		
	Stilrus		
	Stilrus	No school	
	Khankhudung	ECDs	Department of Social Services and JTG Developmental Trust
LED	All villages in ward	Rental of farms	Department of Agriculture,
	, , , , , , , , , , , , , , , , , , ,		Land Reform and Rural
			Development
EPWP/ CWP	All villages in ward	Temporary jobs (cutting	Community Services
	-	of alien species)	Department

Name of the Village	Challenge/s	Responsible Department
Camden	Quality of the road is not good	Technical Services Department
Bushbuck	After the completion of the project, contractor did not fix the holes	_
All villages in ward	Illegal connection of water	Water Unit/ Technical Services
Colston	Extension of water	Department
Bushbuck		

Takeng	No water	
Gahue		
Damrose	The contractor did not clean the site	
	No electricity	Technical Services Department, Eskom and Community Services Department
Tlhomelang (Stilrus)	Shortage of medication in the clinic	Department of Health

WARD 14

14.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
47	5	8	60

Name of the Project	Name of the Village	Need	Responsible Department
Roads	Logaganeng	Speed humps	Department of public Works, Roads and Transports and
	Zero	Construction of the road	JTG
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development
	All villages in ward	Water at cemetery	Community Services Department

RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Sanitation	Ganghaai Niks	Toilets	Technical Services Department
Cemetery	Niks Ganghaai Zero	Fencing of cemetery	Community Services Department
Electricity	All villages in ward All villages in ward	Extension and infill of electricity High mast lights	Eskom
LED	All villages in ward	Rental of farms	Department of Agriculture,
EPWP/ CWP	All villages in ward	Temporary jobs (cutting of alien species)	Land Reform and Rural Development Community Services Department

Name of the Village	Challenge/s	Responsible Department
All villages in ward	Illegal connection of water	Water Unit/ Technical Services Department

Ganghaai	Ms Moagi passed away before receiving a house	Technical Services Department, Eskom and Community Services Department
Logaganeng	Complains about proof of residences	Ba Ga Phetlhu Traditional Council and COGHSTA

WARD 15 15.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
6	8	9	23
100	4	6	110

Name of the Project	Name of the Village	Need	Responsible Department
roads	Skerma	Gravelling of the road	Department of public Works, Roads and Transports and JTG
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development
	All villages in ward	Water at cemetery	Community Services Department
RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Sanitation	All villages in ward	Toilets at cemetery	Community Services

			Department
Electricity	All villages in ward	Extension and infill of electricity	Eskom
	All villages in ward	High mast lights	
LED	All villages in ward	Rental of farms	Department of Agriculture, Land Reform and Rural Development
EPWP/ CWP	All villages in ward	Temporary jobs (cutting of alien species)	Community Services Department

Name of the Village	Challenge/s	Responsible Department
All villages in ward	Illegal connection of water	Water Unit/ Technical Services
Mahukubung	No water	Department
Tsaelengwe		
Skerma	Shortage of water	
Manyeding		
Skerma	Complains about Ward Councillor (community	Office of the Speaker
Manyeding	members said he is not calling meetings)	
Ncwelengwe		

NB: The meeting of ward 15 was supposed to be held on the 03 December 2015 due to non-attendance of community members, it was postponed to the 08 December 2015. On that date it was successful.

COMMENTS/ INPUTS

The community members complained about the following:

- Poor attendance of Mayor and Speaker during Reviewed IDP Road Shows.
- Poor attendance of sector Departments.
- There was a concern of parks, the municipality said the parks are for ward, but they didn't deployed community members from all wards.
- Monitoring of the projects from the municipality.
- Fire fighters.
- ✤ Water Unit officials who did not want to work while they are in the villages.
- Criteria of prioritization of projects because other villages did not appear in the IDP document.
- No developments in other villages.
- Community members were encouraged to do ID Smart Card because it is compulsory.
- Gravelling of internal roads.

CONCLUSION

We would like to thank some of the stakeholders' (Department of Home Affairs, Department of Agriculture, Land Reform and Rural Development, COGHSTA, SAPS, Eskom and IEC) for their continuous commitment and dedication towards the course of achieving common objectives and goals to benefit the people of Joe Morolong. The municipality will continue to embark on a programme to enhance public participation thereby ensuring that communities are involved in decisions that affect their lives.

ANNEXURE A

Report of Ward 11 and Ward 12 are as follow:

The meeting Ward 11 was held on the 19 January 2016 and Ward 12 was held on the 25 January 2016.

WARD 11

11.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
36	4	4	44

Name of the Project	Name of the Village	Need	Responsible Department
Roads	Ditshipeng to Cassel Dithakong to Cassel	Gravelling of the road	Department of public Works, Roads and Transports and JTG
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development
	All villages in ward	Water at cemetery	Community Services

			Department
RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Sanitation	All villages in ward	Toilets at cemetery	Community Services Department
Electricity	All villages in ward	Extension and infill of	Eskom
	All villages in ward	electricity High mast lights	
LED	All villages in ward	Rental of farms	Department of Agriculture, Land Reform and Rural Development
EPWP/ CWP	All villages in ward	Temporary jobs (cutting of alien species)	Community Services Department

Name of the Village	Challenge/s	Responsible Department
All villages in ward	Illegal connection of water	Water Unit/ Technical Services Department

WARD 12

12.1 Attendance

Number of Community Members	Number of Councillors	Number of Officials	Overall total of Attendants
122	06	04	132

Name of the Project	Name of the Village	Need	Responsible Department
Water	All villages in Ward	Water for livestock	Department of Agriculture, Land Reform and Rural Development
	All villages in ward	Water at cemetery	Community Services Department

RDP Houses/ Low cost Housing and Balelapa Housing	All villages in Ward	RDP Houses	COGHSTA and Community Services Department
Sanitation	All villages in ward	Toilets at cemetery	Community Services Department
		Extension and infill of	Falser
Electricity	All villages in ward	Extension and infill of electricity	Eskom
	All villages in ward	High mast lights	-
LED	All villages in ward	Rental of farms	Department of Agriculture, Land Reform and Rural Development
EPWP/ CWP	All villages in ward	Temporary jobs (cutting of alien species)	Community Services Department

12.3 Issues needing immediate attention

Name of the Village	Challenge/s	Responsible Department
All villages in ward	Illegal connection of water	Water Unit/ Technical Services Department

ANNEXURE B

EXPENDITURE REPORT ON REVIEWED IDP 2015/ 16 FY COMMUNITY CONSULTATION MEETINGS

WARD	PLACE	TRANSPORT AMOUNT	TENT & CHAIRS AMOUNT	TOTAL AMOUNT PER WARD	WARD COUNCILLOR
Ward 01	Tsiloane	R3 500.00	R950.00	R4 450.00	Cllr Mokweni
Ward 02	Loopeng	R2 900.00	0	R2 900.00	Cllr Kaotsane
Ward 03	Madibeng	R3 200.00	0	R3 200.00	Cllr Ortel
Ward 04	Vanzylsrus	R6 000.00	0	R6 000.00	Cllr Shuping
Ward 05	Masankong	R3 500.00	R1 000.00	R4 500.00	Cllr Matshediso
Ward 06	Rusfontein Wyk 10	R5 200.00	0	R5 200.00	Cllr Sephekolo
Ward 07	Radiatsongwa	R3 500.00	R900.00	R4 400.00	Cllr Modise
Ward 08	Battlemount	R3 500.00	R850.00	R4 350.00	Cllr Molawa

Ward 09	Gamakgatle	R3 900.00	R1 000.00	R4 900.00	Cllr Moriri
Ward 10	Maseohatshe	R3 500.00	R700.00	R4 200.00	Cllr Kubang
Ward 11	Casssel	R1 200.00	0	R1 200.00	Cllr Segaecho
Ward 12	Dithakong	0	0	0	Cllr Moagi
Ward 13	Kokonye	R4 000.00	0	R4 000.00	Cllr Kgopodithata
Ward 14	Logaganeng	R3 900.00	R1 000.00	R4 900.00	Cllr Josop
Ward 15	Skerma	R3 500.00	R2 000.00	R5 500.00	Cllr Teteme
	SUB TOTAL	R51 300.00	R8 400.00		
	GRAND TOTAL			R59 700.00	

14.14 WARD COMMITTEES

All our 15 ward committees have been established and are functional as they are able to hold their monthly meetings and quarterly reports are being submitted to Council.

The Office of the Speaker is the champion of public participation and has ensure that:

- Meetings do take place in all the 15 wards
- Support is being provided to ward committees
- Quarterly reports are submitted to Council
- The ward committee Policy and public participation or stakeholder mobilization Policy will be submitted to Council for adoption
- Ensure Local Speaker's Forum takes place quarterly.

Areas that need to be improved:

- Consistent capacity building of ward committee members
- ♣ Ward committee coordinator to conduct monthly meeting with ward committee secretaries

14.13 Community Development Workers

During the State of the Nation Address in 2003, the then President Thabo Mbeki announced that Community Development Workers will be appointed in municipalities across the country. The initiative was aimed at resulting in the following outcomes:

- Assisting in the removal of development backlogs
- **4** Strengthening the democratic social contract

- Advocating the organized voice of the poor
- Improved government community network

There are CDWs assigned to our Municipality and they are placed in the Office of the Speaker. There has been a seamless integration of the work of the CDWs and Ward Committees. Further as the Municipality we have allocated space to them to work in our offices.

14.14. CWP (Community Works Programme)

The Municipality oversees the work of 1600 CWP assigned to it by COGTA through the service provider appointed by COGTA to coordinate operational work of CWP. CWP work across all Municipal wards.

The Municipality further chairs CWP reference committee which sits on quarterly basis.

14.15. Council Committees

Finance, Human Resources and Administration

NO.	NAME
1	Cllr M Mosiapoa (Chairperson)
2	Cllr O. Kaotsane
3	Cllr V. Jordan
4	Cllr N.Mokweni
5	Cllr K. Shuping
6	Cllr T. Teteme
7	Cllr G. Moriri

Infrastructure

NO.	NAME
1	Cllr MB Mbolekwa (Chairperson)
2.	Cllr O Kgopodithata
3.	Cllr D.Josop
4.	Cllr J. Modise
5.	Cllr T.Lobega

6.	Cllr M.Tihelo

IDP, Planning and Development

NO.	NAME
1	Cllr OE Leshope Chairperson)
2	Cllr E. Molawa
3	Cllr P. Segaetsho
4	Cllr T. Mokgoje
5	Cllr J. Segano
6	Cllr KS Ditshitelo
7	Cllr P. Matlhomantsho

Community Services

NO.	NAME
1	Cllr N Selebalo (Chairperson)
2	Cllr G.M. Sephekolo
3	Cllr S. Matshidiso
4	Cllr J.Freedman

5	Cllr D. Kubang
6.	Cllr S. Ortel

14.16. INTERNAL AUDIT FUNCTION

14.16.1 Audit Committee

Committee composition

The Audit and Performance Committee is established in accordance with the prescripts of the MFMA no.56 of 2003, section 166.

Our audit committee is a shared service/function with all municipalities in the John Taolo Gaetsewe District. The Committee is comprised of five (5) independent members as at June 2012, members are neither in the employ of the municipality and no members are political office bearers.

Names and qualifications of members

NO.	NAMES	DESIGNATION	QUALIFICATION(S)
1	Mr I.A Kekesi	Chairperson	B.Sc (Ed)
			B.Ed
			M. (Ed)
2	Mrs MM Mothabane	Member	LLB
			University Diploma in Education
			LLM (Labour Law)
3	Mr. AL Kimmie	Member	B. Compt (Honours)
			MBA

4	Mr. SAB Ngobeni	Member	B Com Accounting
			B.Compt
			Masters in Commerce (Taxation)
			MBA
			Phd (1 st year) (Corporate Gov.)
5	Ms. L Dhlamini	Member	B.Compt (Honours)
6	Ms C Van Wyk	Secretary	

The secretary of the committee Ms. Van Wyk is not an elected member of the committee, she just provides administration support to them.

The secretary of the committee Ms. Van Wyk is not an elected member of the committee, she just provides administration support to them.

Primary functions of the audit committee include:

- Monitoring the integrity of Council financial statements
- Reviewing the effectiveness of Council's internal control and risk management
- Overseeing the relationship between management and the municipality's external auditors
- The Committee will make recommendation to management via Council, resulting from activities carried out by the Committee in terms of the reference
- The compilation of reports to Council, at least twice during a financial year
- To review the quarterly reports submitted to it by the Internal Audit

- Evaluate the activities of the Internal Audit function in terms of their role as prescribed by legislation
- Review audit results and actions plans implemented by management; and
- Making recommendations to Council and also carrying out its responsibility to implement the recommendations

14.17 Municipal Public Accounts Committee (MPAC)

MPAC was established in terms of section 79 of the Municipal Structures Act, 117 of 1998 by Council on the 04th May 2012. (Resolution. No.: 68/2012).

The committee is composed as follows

NAME	DESIGNATION
Cllr Sephekolo G.M.	Chairperson
Cllr Jordan V.	PR Councilor
Cllr P. Matlhomantsho	PR Councilor
Cllr Molawa M.E.	Ward Councilor
Cllr Moagi O	Ward Councilor
Cllr Kgopodithata O.H	Ward Councilor
Cllr Mokweni N.	Ward Councilor
Cllr Matshidiso S.	Ward Councilor
Cllr Mokgoje T.	PR Councilor
Cllr Freedman J	PR Councilor

Primary functions of the MPAC

- 4 To consider and evaluate the content of the annual report and make recommendations
- 4 To examine financial statements and audit report of the municipality
- **4** To promote good governance, transparency and accountability on the use of municipal resources
- To recommend or undertake any investigation in its area of responsibility, after viewing any investigation report already undertaken by the municipality of Audit committee; and
- 4 To perform any other function assigned to it through a resolution of Council within its area of responsibility

14.18 KPA: INSTUTUTIONAL DEVELOPMENT TRANSFORMATION

We have a fully functional IT unit which is capacitated by skilled staff the website of the municipality is alive. Policies have been developed in relation to this unit. Employees have been trained on the adopted IT policies.

All senior and middle management have the required skills to perform the jobs they are employed to do. We are also improving on their skills by sending them to training; some of our employees are currently attending the MFMP, so as to increase their skills on the matters of local government.

Council has reviewed the current structure which has a staff complement of 200, the structure has a total number of 217 positions and total number of vacant positions is 17. We have also prioritized positions that are aimed at addressing our priorities in terms of the IDP. All the positions that are filled were in response to meeting these priorities.

We have submitted the Work Skills Plan to the LG Seta as per the requirement. Our priority in terms of training was Municipal Finance Management Programme (MFMP). 5 employees are currently attending the MFMP Learnership, 3 employees attended report writing and minute taking, 2 employees attended ODETDP Learnership, 5 employees attended Sebata system, 5 Councillors and 1 employee are attending Law and Administration in Local Government training, 1 employee attended Advanced Archives and Records Management training.

14.19 Dominant economic sectors and job creation initiatives by the municipality

Introduction

Joe Morolong Local Municipality is faced by a development problem, our municipality is mostly rural, but very rich with mineral resources which informs the presence of the different mining houses. Our municipality is a mix of rural and semiurban areas concentrated at Hotazel (Mines are mostly found there) and Vanzylsrus (is a farming town). Our rural economy is mostly black and is active in the informal economic sector, with our rural areas relatively isolated and characterised by high levels of poverty.

With a specific coordination and facilitation, innovative ways can be integrated to have a working rural economy through the incorporation of the informal economic sector into the mainstream economy of the District.

Council took a resolution to create as many job opportunities as possible this is done by implementing both infrastructure and socio economic related project through labour intensive (EPWP) model. The municipality has been providing support to SMME'S ,at least 30% of all municipal infrastructure project to be awarded to local emerging contractors in the rural water programme of the municipality six(06) local emerging contractors were appointed as sub-contractors.

<u>Poverty alleviation projects (cemeteries) were implemented in all the 15 villages, during this financial year the project created two hundred and twenty five (225) job opportunities for the people.</u>

The dominant sector is mining and agriculture most of the local communities depend on subsistence farming, but there are opportunities in the other sectors that still need to be explored. The mining houses are contributing by employing local people, enterprise development and SLP projects such as water and sanitation projects.

Potential sector that still need to be exploited in our municipal area are:

Community Services

Community services as sector doesn't contribute much to the economy of the municipality, but has the potential if strategically exploited. We don't have any institution of higher learning or FET.

We have many government departments operating in our municipal space, but none has a District or Local/Area office but not, with the exception of SASSA which has Local Area Offices in the different villages.

Construction

The construction industry is playing a significant role in the economy of Joe Morolong and has been mainly been driven by government sector.

The construction sector is mainly taking place led by the government in terms of the construction of the low-subsidized houses for the poor, construction of schools, clinics. Infrastructure development is also being led primarily by government through the roads, water and sanitation, which in turn make it possible our economy to thrive.

Agriculture

There are commercial and small scare farmers, an area that needs both the Municipality and the Department of Agriculture and Land Reform to work together to ensure that the produce of our farmers are able to reach the market. The promotion of agro-processing in the Agricultural space would greatly contribute to the sustainable economic growth in the future. The Municipality needs to tap into the skills, knowledge and expertise of the Department in order to leverage the transfer of skills.

Potential farming that can thrive in our municipal area:

- Crop farming and related activities processing
- Cattle, Goat farming and related activities
- Medical planting, harvesting and processing.
- Poultry farming and related activities.

Tourism

The municipality still needs to work on improving our Tourism. Tourism is a local economic development directive that is mandated by the South African Constitution, 1996 and the Tourism Act, 1993.

Benefits for Tourism

- Tourism is a catalyst for economic growth and employment,
- ♣ increase the demand for other non- tourism
- Provides supplementary incomes for those seeking second jobs,
- **4** Brings expenditure from external sources in the municipal space
- 4 Can be source of foreign exchange earnings

Areas that our municipality need to explore

- Accommodations and hospitality services
- Eco-Tourism (Wetlands and Caves)
- **4** Mining Tourism
- Lultural Tourism
- Game farming conservation reserves and lodges

14.19 FINANCIAL MANAGEMENT

The appointment of skilled personnel in finance department had a huge and positive impact on the financial management of the institution. The reviewed structure help the municipality to recruit the relevant officials.

5 units in the Finance department work collectively to ensure that the municipality achieve its financial objective. The units are namely, Expenditure unit, Revenue Unit, Supply Chain Management unit, Budget and Compliance Unit and Municipal Finance Control Unit. All these units are headed by the unit managers who report directly to the Chief Financial Officer. The environment in finance department is conducive enough to encourage free flow of information and immediate engagement where there are challenges.

The municipality still utilizes Sebata Financial Management system for financial processes. The integrated electric modules in one system make it easy for the interrelation of all modules.

We have, however procured an asset management system to assist in updating the asset register.

14.19. FINANCIAL VIABILITY

The municipality has adopted a number of policies that are assisting us in achieving financial viability:

- Debt and Credit Control Policy
- Banking and Investment Policy
- Risk Management Policy
- Indigent Policy
- Fruitless and Wasteful Expenditure Policy

14.19.2 Debt collection

Joe Morolong Local Municipality have a Credit Control and Debt Collection Policy which was approved by council in 2011. This Policy guides the municipality on all credit control actions to recover outstanding debt from consumers.

The Council, in adopting this policy on credit control and debt collection, recognizes its constitutional obligations to develop the local economy and to provide acceptable services to its residents. It simultaneously acknowledges that it cannot fulfill these constitutional obligations unless it exacts payment for the services which it provides and for the taxes which it legitimately levies – in full from those residents who can afford to pay, and in accordance with its indigent relief measures for those who have registered as indigents in terms of the council's approved indigent policy. Unfortunately the high unemployment rate and access usage on service contribute to high outstanding debt

14.19.3 Indigent Register

The indigent policy was adopted in 2005 to ensure that indigent households have access to at least basic municipal services. The policy is reviewed annually.

To implement the policy, the municipality developed an Indigent Register for the purpose of identifying and assisting indigent. The municipality has an increased number of indigent household. The regular update of the register enables the municipality to budget effectively and provide basic services to these households.

Inability to update the register has a huge financial impact on the municipality as those undeserving households receive the basic services they can afford to pay.

Currently most of communities within Joe Morolong receive water for free. The municipality embarked on refurbishing the current water infrastructure. The project is not yet finalised.

Number of indigent households in the municipality

The municipality has the following support services for Indigent people:-

- Free Basic Energy
- Free Basic Water

STRENGTHS	WEAKNESSES
 The Municipality improved spending within its approved budget Improved adherence to MFMA Developed Sound financial policies Improved on document management system Improved audit outcome 	 In ability to enhance revenue Incomplete debtors information Debt Control measure not effectively implemented Limited source for revenue collection. Updated Indigent register
OPPORTUNITIES	THREATS
 Enhanced revenue collection as a result of a new valuation roll Full Implementation of Property Rates Act. Improved audit outcome 	 Risk Assessment Non-Compliance with MFMA Legislation Fraud and Corruption Increase of indigent population

14.19.4 Debtor analysis

We have a total of 2 503 debtors on our system, the total includes, residential, business, government, churches, farms etc.

The majority debtors are mostly residential from the following areas: Farms, Vanzylsrus, Hotazel and Heuningvlei. BHP Billiton is responsible for the payments of the Hotazel residential consumers. Most of our debtor payments are from BHP Billiton.

SERVICE	PERCENTAGE
	(DEBT)
Water	91.5%
Electricity	95.5%
Rates	16.5%
New Rates	53.7%
Refuse	97.3%
Sewerage	98.6%
Average	59,9 %

PRIORITIES FOR 2016/2017

IDP PROCESS PLAN 2016/ 17 FINANCIAL YEAR

IDP PROCESS PLAN 2016/ 2017 FINANCIAL YEAR

PHASE	ACTIVITY	RESPONSIBLE	OUTPUT	TIME FRAME
Preparation Phase	Develop Draft IDP and Budget process plan	CFO and IDP Manager	Approved 2016/2017 IDP, Budget and PMS process	18 -19 July 2016
	Alignment with JTG District framework IDP, Budget and PMS process plan	JTG District Municipality	plan	07 -08 July 2016
	IDP Steering Committee Meeting	IDP Manager		10 August 2016
	IDP Representative Forum Meeting	IDP Manager		11 August 2016
	JTG District Representative Forum Meeting			To be confirmed
	Tabling of Annual Performance Report and Annual Financial Statements	Mayor and Municipal Manager		12 August 2016
	Submission of Annual Performance Report to the Auditor– General and MEC	IDP Manager		29 August 2016
A 1 1 D				
Analysis Phase	MECs Assessment of IDP	COGHSTA and JTG District	 Output of existing level of development 	September Month 2016
	Identification of Gaps, Stakeholder Registration and Information Gathering.	IDP Manager	 Information on available resources Alignments of IDP 	Week 1 September 2016
	Draft IDP 2016/17 Analysis Phase Completed	IDP Manager		08 September 2016
	Draft IDP 2016/17 Analysis Phase Completed	IDP Manager		09 September 2016
	IDP 2016/2017 Analysis Phase (JTG District Forum)	JTG District Municipality		To be confirmed
	IDP Steering Committee Meeting	IDP Manager	🔸 Priority	07 October

		issues/problems	2016
Community Consultation Meetings	Budget & Treasury and IDP	Understanding of	19 – 31
(Road Show)	Manager	causes of priority	October 2016
IDP Representative Forum Meeting	IDP Manager and Municipal	issues/problems	18 November
	Manager		2016
Consultative Forum on Vision,	IDP Manager		07 November
Mission, Objectives, and Localized	-		2016
Strategic Guidelines			
JTG District Forum 2015/ 2016 IDP	JTG District Municipality		To be
Representative Forum			confirmed
JTG District Wide Strategic Planning	JTG District Municipality		To be
Session			confirmed
Strategic Planning Session	IDP Manager and Municipal		21 to 25
	Manager		November
			2016
JTG District Wide Strategic Planning	JTG District Municipality		To be
Session			confirmed
Review Financial Strategies, Budget	All Departments and Municipal		17 January
Adjustment and Review of	Manager		2017
Organizational Structure			
Draft Mid – Year and Draft Annual	All Departments and Municipal		26 January
Report	Manager		2017
Review and Rationalization of	IDP Manager		Week 2
Projects, Redesigning and Upgrading			February 2017
Project Designs			
IDP Steering Committee Meeting	IDP Manager and Municipal		20 February
	Manager	1	2017
IDP Representative Forum Meeting	IDP Manager		27 February
		1	2017
JTG District Representative Forum	Mayor and Municipal Manager		To be
Meeting		1	confirmed
Tabling of Draft IDP, Budget and	Mayor and Municipal Manager		27 March
SDBIP for Council Approval		1	2017
Submission of Approved Draft IDP &	Municipal Manager		30 March

	Budget to National Treasury and COGHSTA			2017
Integration Phase	Alignment with JTG District Municipality, Provincial and National Programs	COGHSTA and JTG District Municipality	↓ 5 Year Financial Plan ↓ 5 Year Capital	03 to 05 April 2017
	Draft IDP & Budget Community Consultation Meeting (Road show)	All Departments and Municipal Manager	Investment Plan	04 to 15 April 2017
	IDP Steering Committee Meeting	IDP Manager and Municipal Manager	↓ Reference to Sector Plans	20 April 2017
	IDP Representative Forum Meeting	JTG District Municipality	4 Integrated Sectoral	24 April 2017
	Publish of a Draft IDP & Budget	IDP Manager	Plans	28 April 2017
	Draft IDP & Budget for JTG District Forum	JTG District Municipality		To be confirmed
	Screening of Draft IDP Projects Integration of Sector Plans and Institutional Programs	IDP Manager and All Departments		29 May 2017
Approval Phase	Approval of IDP and Budget	Mayor and Municipal Manager	Public Comments	30 May 2017
Αφρισται Γπασθ	Approval of Top Layer Service Delivery and Budget Implementation Plan(SBDIP)	Municipal Manager	 Approved IDP for the Municipality 	12 June 2017
	Publish of IDP, SDBIP and Budget	IDP Manager		26 June 2017
	Submission of Approved IDP SDBIP and Budget to National Treasury and COGHSTA	Mayor and Municipal Manager		29 June 2017
	Signing of Annual Performance Agreements for Section 57 Managers	Mayor and Municipal Manager	1	30 June 2017

PROJECTS PER WARD

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Roads projects:			
Makhubung	Makhubung Access Road – Phase 4	MIG	R 5 000 000.00
Cemeteries projects:			
Electricity projects			
LED Projecto			
LED Projects		DENC	R40 million
Heuningvlei	Refurbishment of Game farm		
Housing projects			
Statistics SA project			
All villages	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Education Projects			
Perth	Construction of Ablution Block at Perth Primary School		R1 200 000, 00
Heuningvlei	Fencing at Bareki P.S	Department of Education	R349 000, 00
Heuiningvlei	Assembly Area at Ba ga Lotlhare High School		R200 000, 00
Heuiningvlei	School refurbishment at Ba ga Lotlhare H.S		R255 000,00

Perth	Fencing at GatalwaTlou P.S	Department of Education	R354 000,00
Perth	School refurbishment at GatalwaTlou P.S		R300 000, 00
Perth	School refurbishment at Makhubung P.S		R300 000, 00
Shalana	School refurbishment at Shalana P.S		R300 000, 00
Tsoe	School refurbishment at Tsoe P.S		R200 000, 00
Makhubung	Sanitation at Makhubung P.S		R40 000, 00
Heuningvlei	Sanitation at Oreeditse P.S		R40 000, 00
Shalana	Sanitation at Shalana P.S		R40 000, 00
Perth	Water at GatalwaTlou P.S		R286 000, 00
Makhubung	Water at Makhubung P.S		R360 000, 00
Shalana	Water at Shalana P.S		R353 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Water project		· · · · · · · · · · · · · · · · · · ·	
Loopeng	Loopeng Water Supply	WSIG	R 6 017 497.18
Sportsfield Project:			
Loopeng	Loopeng Sportfield	MIG	R 5 760 610.00
2000019			
Cemetery Projects			

Electricity projects			
Loopeng	Loopeng HH and Infills	DoE	
Statistics SA project			
All villages	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Education projects			
Loopeng	Assembly area at Bosheng P.S	Department of Education	R200 000, 00
Padstow	ECD Classroom at Maremane		R200 000, 00
Loopeng	Electricity at Mathanthayaneng P.S		R130 000, 00
Loopeng	Fencing at Bosheng M.S	-	R341 000, 00
Cahara	Fencing at Garapoana P.S		R359 000, 00
Ganap	Fencing Maduo M.S	-	R400 000, 00
Loopeng	School refurbishment at Mampestad P.S		R200 000, 00
Padstow	Sanitation Maremane	1	R40 000, 00
Mathanthanyaneng	Sanitation Mathanthanyaneng P.S		R250 000, 00
Loopeng	Water Moshaweng H.S	-	R349 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Water projects			
Laxey	Laxey Water Supply	WSIG	R 9 820 328.17
Roads Projects			
Cemetery project			
Electricity projects			
Eiffel	Eiffel HH and Infills	DoE	
LED Projects			
Environmental Project	EPIP: Tsineng Greerning and Open Space Management	DEA	R12 000 000,00 (for four areas)
Housing projects			
Statistics SA project			
All villages in the ward	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Education Projects			
Madibeng	Classroom block at Madibeng P.S	Department of Education	R1 900 000, 00
Laxey	Computer centre at Segopotso H.S		R200 000, 00
Laxey	Fencing at Bojeat lakgomo P.S		R419 000, 00
Dutton	Fencing at Dutton P.S		R233 000, 00
March	Fencing at March P.S		R302 000, 00
Laxey	Fencing at Segopotso H.S	-	R382 0000, 00

Bosra	Fencing at Thae P.S	R336 000, 00
Madibeng	Hostel at Kitlanyang P.S	R46 948 000, 00
Laxey	School refurbishment at Bojelakgomo P.S	R200 000, 00
Madibeng	School refurbishment at Mamasilo P.S	R300 000, 00
Madibeng	Sanitation at Kitlanyang P.S	R40 000, 00
Madibeng	Sanitation at Mamasilo	R40 000, 00
Laxey	Sanitation at Segopotso H.S	R40 000, 00
Madibeng	Water at Kitlanyang P.S	R159 000, 00
Laxey	Water at Segopotso H.S	R354 000, 00
Laxey	Electricity at Segopotso H.S	R250 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Sanitation Project			
Vanzylsrus	Vanzylsrus Dry Pit Latrine	MIG	R 2 250 000.00
Magobing-West	Magobing-West Dry Pit Latrines	MIG	R 930 000.00
Cemeteries project			
Electricity projects			
Statistics SA			
All villages in the ward	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Education Projects			

Hotazel	Electricity at Hotazel P.S		R500 000, 00
WARD 05			
NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Water Projects:	· ·		·
Magojaneng-West	Magojaneng-West Water Supply	SLP	
Sanitation Projects:			
Tsineng	Tsineng Dry Pit Latrines	MIG	R 4 000 000.00
Maipeng	Maipeng Dry Pit Latrines	MIG	R 1 796 530.00
Cemeteries project			
Electricity projects			
Statistics SA			
All villages in the ward	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Department of Education			
Tsineng	Ablution block at Thusego M.S		R600 000, 00
Tsineng	Electricity at Tsineng P.S		R250 000, 00
Tsineng	School refurbishment at Tsineng		R377 000, 00
Masankong	Fencing at Masankong P.S		R332 000, 00

Maipeing	School refurbishment at Maipeing P.S	R300 000, 00
Tsineng	Sanitation at K.S Shuping H.S	R40 000, 00
Gasese	Sanitation at Lehikeng P.S	R40 000, 00
Gasese	Water at Lehikeng P.S	R205 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Sanitation Projects:			
Rustfontein Wyk 9	Rustfontein Wyk 9 Dry Pit Latrine	MIG	R 465 000.00
Comptony project			
Cemetery project			
Electricity Projects			
<u> </u>			
Statistics SA			
All villages in the ward	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Education Projects			
Maphinicke	Electricity at Itekeleng P.S		R130 000, 00
Gadiboe	Electricity at Maphinicke P.S		R300 000, 00
Suurdig	Fencing at Edigang		R381 000, 00

Metsimantsi	Fencing at Metsimantsi P.S	R324 000, 00
Gadiboe	Sanitation at Gadiboe P.S	R40 000, 00
Logobate	Sanitation Logobate P.S	R40 000, 00
Suurdig	Water at Edigang P.S	R122 000, 00
Logobate	Water at Logobate P.S	R403 000, 00
Rusfonteing Wyk 10	Water at Rusfontein P.S	R341 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Water projects			
Ga-Sehunelo Wyk 1	Ga-Sehunelo Wyk 1 Water Supply	WSIG	R 2 788 149.73
Ga-Sehunelo Wyk 4	Ga-Sehunelo Wyk 4 Water Supply	WSIG	R 3 252 761.94
Roads projects:			
Churchill & Esperenza	Churchill & Esperenza Internal Road - Phase 2	MIG	R 5 000 000.00
Electricity projects			
Statistics SA			
All villages in the ward	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Education Projects			
Churchill	Ablution block at Koning P.S	Department of Education	R400 000, 00

Gasehunelo	ECD Classroom at Oarabile M.S	R300 000, 00
Churchill	Fencing at Koning P.S	R330 000, 00
Ellendale	School refurbishment at New Smauswane P.S	R200 000, 00
Churchill	School refurbishment at Tongwane P.S	R364 000, 00
Cardington	Sanitation at Cardington P.S	R40 000, 00
Gasehunelo	Sanitation at Oarabile M.S	R40 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Water Projects:			
Setshwatshwaneng	Setshwatshwaneng Water Supply	MIG	R 4 620 270.00
Electricity projects			
LED Projects			
Environmental Project	EPIP: Bendel Greening and Open Space Management	DEA	R12 000 000,00 (for all four areas)
Housing projects			
Statistics SA			

All villages in the ward		Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Education Project				
Bendell	Ablutio	n block at Gatlhose P.S		R400 000, 00
Gamorona	Compu	iter centre Ba ga Phadima H.S		R300 000, 00
Gamorona	Electric	city at Ba ga Phadima H.S		R150 000, 00
Battlemount	Electric	city at Makolokomeng M.S		R130 000, 00
Gamorona	Fencin	g at Gamorona P.S		R400 000, 00
Magobing	Fencing at Itshokeng			R225 000, 00
Bendell	School refurbishment at Frank Tire			R300 000, 00
Gamorona	School refurbishment at Gamorona P.S			R200 000, 00
Bendell	School refurbishment at Itlotleng H.S			R200 000, 00
Battlemount	School	refurbishment Makolokomeng P.S		R200 000, 00
Gamorona	Sanitat	ion at Ba GaPhadima H.S		R40 000, 00
Deorham	Water at Gamocwaedi P.S			R335 000, 00
Gamorona	Water	at Gamorona P.S		R344 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Roads projects			
Gamagatle	Gamagatle Internal Road Construction	MIG	R 6 000 000.00
Electricity projects			
LED Projects			
Environmental project	EPIP: Bothithong Greening and Open Space Management	DEA	R12 000 000,00 (for all four areas)
Statistics SA			
All villages in the ward	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Education Projects			
Ditshipeng	Ablution block at Ditshipeng P.S	Department of Education	R4 198 000, 00
Mmamebe	Electricity at Rapelang P.S		R130 000, 00
Bothithong	Fencing Gaaesi P.S		R381 000, 00
Gamakgatlhe	Fencing at H.Saane P.S		R369 000, 00
Letlhakajaneng	Fencing at Letlhakajaneng P.S		R400 000, 00
Ditshipeng	School refurbishment at Ditshipeng P.S		R52 000, 00
Letlhakajaneng	School refurbishment at Letlhakajaneng P.S		R200 000, 00
Mmamebe	Sanitation at Rapelang P.S		R250 000, 00
Ditshipeng	Water at Ditshipeng P.S		R207 000, 00

Mammebe	Fencing at Rapelang P.S	R410 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Water projects			
Moseohatshe	Moseohatshe Water Supply	MIG	R 7 120 270.00
Roads projects			
Glen-Red	Glen-Red HH and Infills	DoE	
Madula-Ranch	Madula-Ranch HH and Infills	DoE	
Cassel	Cassel HH and Infills	DoE	
LED Projects			
Environmental project			
Glenred	Construction of landfill site - Joe Morolong Waste Management	DENC	R16 million
Statistics SA			
All villages in the ward	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Education Projects			
Glenred	Computer Centre Moedi M.S	Department of Education	R200 000, 00
Kganwane	School refurbishment at Kegomoditswe H.S		R300 000, 00
Glenred	School refurbishment Moedi M.S	-	R300 000, 00
Kganwane	Sanitation at Kegomoditswe H.S	-	R40 000, 00

Kganwane	Sanitation at Thaganyane P.S	R40 000, 00
Glenred	Water at Moedi M.S	R383 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Statistics SA			
All villages in the ward	Community Survey: Collecting data	Statistics SA	Centralised
	which will help municipality with their IDP		
Education Projects			
Cassel	Ablution block at Lerumo P.S	Department of Education	R1 300 000, 00
Cassel	Computer Centre at Pako M.S		R200 000, 00
Cassel	Electricity at Simololang P.S		R250 000, 00
Cassel	Fencing at Pako M.S		R188 000, 00
Cassel	School refurbishment at Pulelo P.S		R300 000, 00
Segwaneng	School refurbishment at Segwaneng P.S		R300 000, 00
Dithakong	Sanitation at Lerumo P.S		R40 000, 00
Cassel	Sanitation at Nametsegang H.S		R40 000, 00
Cassel	Sanitation at Pulelo P.S		R40 000, 00
Dithakong	Water at Lerumo P.S		R357 000, 00
Dithakong	Water at Lerumo P.S		R151 000, 00
Cassel	Water at Nametsegang H.S		R253 000, 00

Cassel	Water at Pako M.S	R324 000, 00
Cassel	Water at Simololang P.S	R350 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Water Projects:			
Dithakong	Dithakong Water Supply	WSIG	R 23 181 773.48
Roads Projects			
Dithakong	Dithakong Internal Road	MIG	R 4 474 100.00
Statistics SA			
All villages in the ward	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Education Projects			
Dithakong	Fencing at Motshwarakgole M.S		R366 000, 00
Dithakong	Nutrition kitchen at Gahohuwe P.S		R150 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Water Projects:			
Gakhoe - Ga-Ramotsokwane	Gakhoe - Ga-Ramotsokwane Water Supply	WSIG	R 19 040 943.00
Sanitation projects			
Damros	Damros Dry Pit Latrine	MIG	R 930 000.00
Statistics SA			
All villages in the ward	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Education Projects			
Kamden	Ablution block at Gakgatsana P.S	Department of Education	R1 000 000, 00
Kamden	Ablution block at Olebogeng H.S	-	R600 000, 00
Petersham	Computer Centre at Ikakanyeng H.S		R200 000, 00
Kamden	Computer Centre at Gakgatsana		R250 000, 00
Gakhoe	Electricity Baithaopi P.S		R130 000, 00
Heiso	Electricity at Keatlholela P.S		R150 000, 00
Kamden	Fencing at Gakgatsana P.S		R414 000, 00
Dikhing	Fencing at Ikakanyeng H.S		R483 000, 00
Dikhing	Fencing at Ikemeleng P.S		R310 000, 00
Pietersham	Fencing at Kareepan		R387 000, 00
Gakhoe	School refurbishment at Baithaopi P.S		R300 000, 00
Colston	School refurbishment at Colston		R300 000, 00

Kamden	School refurbishment at Gakgatsana P.S	R200 000, 00
Dikhing	School refurbishment at Ikakanyeng H.S	R200 000, 00
Dikhing	School refurbishment at Ikemeleng P.S	R200 000, 00
Pietersham	School refurbishment at Kareepan P.S	R300 000, 00
Pietersham	Sanitation at Marumo	R40 000, 00
Kamden	Sanitation at Olebogeng H.S	R40 000, 00
Kamden	Water at Gakgatsana P.S	R356 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Sanitation Projects:		·	
Wesselsvlei	Wesselsvlei Dry Pit Latrine	MIG	R 1 280 000.00
Cemetery project			
Electricity projects			
Washington	Washington HH and Infills	DoE	
Statistics SA			
All villages in the ward	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised

Education projects			
Tzaneen	ECD Classroom at Tselancho P.S	Department of Education	R500 000, 00
Logaganeng	Fencing at Bogare		R275 000, 00
Bothetheletsa	Bothetheletsa P.S	-	R410 000, 00
Mecwetsaneng	Fencing at Mecwetsaneng P.S		R238 000, 00
Washington	School refurbishment at Boitshireletso P.S		R200 000, 00
Bothetheletsa	School refurbishment at Bothetheletsa P.S		R300 000, 00
Bothetheletsa	Water at Monoketsi M.S		R167 000, 00
Tzaneen	Water at Tselancho P.S	-	R163 000, 00

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
Water projects		•	·
Gamasepa	Gamasepa Water Supply	WSIG	R 8 656 785.00
Manyeding	Manyeding Water Supply	MIG	R 5 320 270.00
Statistics SA			
All villages in the ward	Community Survey: Collecting data which will help municipality with their IDP	Statistics SA	Centralised
Education projects			
Gamasepa	ECD Classroom at Gamasego P.S	Department of Education	R500 000, 00

Ncwelwengwe	Fencing at Gasebonwe Jantjie	R375 000, 00
Manyeding	School refurbishment at Bosele M.S	R200 000, 00
Gamasepa	School refurbishment at Gamasego P.S	R300 000, 00
Manyeding	Sanitation at Bosele M.S	R40 000, 00
Ncwelengwe	Sanitation at Gasebonwe Jantjie M.S	R40 000, 00
Manyeding	Sanitation at Manyeding	R40 000, 00
Manyeding	Sanitation at Pitso Jantjie H.S	R40 000, 00
Gamasepa	Water at Gamasego P.S	R237 000, 00
Ncwelengwe	Water at Gasebonwe Jantjie M.S	R276 000, 00
Manyeding	Water at Manyeding P.S	R146 000, 00

PROJECTS

NAME OF THE VILLAGE	PROJECT	FUNDER	BUDGET
	Fencing projects		
Municipal offices (Churchill)	Fencing of the municipal offices	JMLM	
	Traffic unit		
Municipal Offices	Construction of Traffic unit offices	JMLM	
	Housing projects		
Various villages	Construction of low-cost houses	COGHSTA	

	Fencing of cemeteries	·	
Various villages	Fencing of cemeteries	EPWP incentive	R 1 050 000,00

IDP ALIGNMENT

IDP Alignment

Government Targets/Local Government KPA	Priority indicator	Municipal Intervention
Provision of water, roads, sanitation and electricity	Provision of potable water	To develop sufficient water sources in the identified villages
		To maintain and upgrade water networks
		To ensure the Water Services
		Development Plan is adopted by Council
		To upgrade internal and access roads in identified villages
	Provision of sanitation	To provide sanitation
	Provision of electricity	To monitor the infills and extensions
		Facilitate the electricity license
Road Maintenance	Grading of municipal roads	Grading of the municipal roads across the 15 wards
Grow the economy and balance	Access to economic opportunities	SMME support
increased social spending with higher		Establishment of LED Forum
public spending on economic		Sub-contractor development
infrastructure and services		Implementation of LED strategy
Ensure integrated sustainable human	Provision of human settlement	Construction of low cost housing
settlements and resilient and vibrant		Construction of community facilities
municipal economies are at the centre of governments objectives		(Sportsfields and community halls)
Reduce unemployment and poverty by half	Increase access to economic opportunities	Job creation through EPWP
Good governance	Financial sustainability	Prudent fiscal management
-		Revenue enhancement
		Asset management
		Submission of Budget and Annual
		Financial Statement timeously
Good governance	Performance Management System	Provide strategic leadership and planning
		well with defined targets and budget
		Implement the Performance Management
		System Policy

Institutional Arrangements	Institutional Arrangements	Reviewed Organizational Policies
		Reviewed Organizational Structure.
		Reviewed Work skill Plan.
		Reviewed Employment Equity Plan.
		Functionality of Local Labour forum
		Improved employee relations
		Provision of legal services
		Improved internal and external
		communication
Community Participation	Community Participation	Functional ward committees
		Functional Local AIDS Forum
		Functional transversal issues office
		IDP consultation community meetings

PROJECTS FROM SECTOR DEPARTMENTS

PROPOSED PROJECTS/ PROGRAMMES FOR THE DRAFT IDP 2016/17 FINANCIAL YEAR

PRIORITIES FOR 2016 & 17	PROJECT NAME	BUDGETED AMOUNT	VILLAGE	WARD
FY				
Online Birth Registration	Online Birth Registration	Office Budget	Joe Morolong Areas	All
				Wards
Smart Cards Applications	Smart Cards Applications	Office Budget	Joe Morolong Areas	All
				Wards
Lesotho Special Permits	Lesotho Special Permits	Office Budget	Joe Morolong Areas	All
-	-			Wards

DEPARTMENT OF ENVIRONMENT, NATURE AND CONSERVATION					
PRIORITIES FOR 2016 & 17 FY	PROJECT NAME	BUDGETED AMOUNT	VILLAGE	WARD	
Construction of landfill site	Joe Morolong Waste Management	R16 million	Glenred	10	
Refurbishment of Game farm	Joe Morolong Game farm	R40 million	Heuningvlei	1	

DEPARTMENT OF AGRICULTURE, LAND REFORM AND RURAL DEVELOPMENT					
PRIORITIES FOR 2016 & 17 FY	PROJECT NAME	BUDGETED AMOUNT	VILLAGE	WARD	
Provision of livestock water infrastructure	Heuningvlei stock water	R9,600,000	Mars, Bunhill, Bothithong, Berwick, Tzanen,	,	

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			Magwagwae, Galotlhare,Gadiboe, Ganghae, Kokfontein, Erfplaas, Chukudung, Cahar, Gamoseki	
Provision of livestock fencing infrastructure	JTG Infrastructure Project	R9,870,000	Masilabetsane. Bunhill, Tsiloane, Belper	8,1,2
Provision of livestock water infrastructure	JTG infrastructure Project		Hertzog, Maketlele, Mathanthanyaneng, Adderley	6,14,
2x30x50m Hydroponic Tunnels production inputs(Wages) Cooler truck	Manyeding Irrigation	R6,500,000	Manyeding/Skerma	15
Construction of 10 livestock handling facilities	JTG Handling Facility Project	R2,500,000	Mosekeng, Adderley, Heiso, Pietbos, Manaaneng, Bunhill, Bendel, Deorham and Helifax	6, 1,2,8,13

CASP 2016/ 17 FY PROJECT	ACTIVITY LIST			
PRIORITIES FOR 2016 & 17 FY	PROJECT NAME	BUDGETED AMOUNT	VILLAGE	WARD
Livestock infrastructure	Border(30km)	R1 350 000,00	Masilabetsane	8
Livestock infrastructure	Internal(108km) at (20km at Bunhill, 43km at Burfort, 27km at Tsiloane and Belper)	R 320 000,00	Tsiloane	1
Livestock infrastructure	Water Reticulation(equipping)	R4 200 000,00		
		R9 870 000,00		
Handling facilities	Livestock Handling facilities X10 (crush pen, loading ramp, kraals, water camps)	R 2 500 000.00	Marotoboloo, Manaaneng, Mosekeng, Helifax, Rusfontein wyk 10 Bendel, Deorham, Heiso, Adderley, Berwick	6,8,13,1
Heuningvlei Stock Water (phase 4)	26.6km pipeline	R1 600 000,00	Heuningvlei	1
Heuningvlei Stock Water (phase 4)	21 drinking troughs connection to the existing bulk supply pipeline	R1 600 000,00	Heuningvlei	1
Heuningvlei Stock Water (phase 4)		R6 200 000,00	Heuningvlei	1
Heuningvlei Stock Water (phase 4)		R200 000,00	Heuningvlei	1
		R9 600 000,00		

ESKOM					
PRIORITIES FOR 2016 & 17 FY(NO OF CONNECTIONS AND INFILL TYPE)	PROJECT NAME	BUDGTED AMOUNT	VILLAGE	WARD	
Household Projects	Household Projects	Not Specified	Loopeng	2	
Household Projects	Household Projects		Eiffel	3	
Household Projects	Household Projects		Madularanch	10	
Household Projects	Household Projects		Glenred	10	
Household Projects	Household Projects		Cassel	11	
Household Projects	Household Projects		Ditshoswaneng	8	
Electrification (22 # 3)	Infills Projects		Madularanch	10	
Electrification (30 # 3)	2016/17 Infills Projects		Bothetheletsa	14	
Electrification (22 # 3)	2016/17 Infills Projects		Washington	14	
Electrification (40 # 1)	2016/17 Infills Projects		Glenred	10	
Electrification (35 # 1)	2016/17 Infills Projects		Cassel	11	
Electrification (45 # 1)	2016/17 Infills Projects		Lotlhakajaneng	11	
Electrification (6 # 1)	2016/17 Infills Projects		Magobing		
Electrification (25 # 2)	2016/17 Infills Projects		Washington	14	
Electrification (25 # 1)	2016/17 Infills Projects		Gatswinyane	8	

Challenges

• Lack of capacity around Kuruman area.

•Cadastral

•Stand numbers

•Additional stands during construction

DEPARTMENT OF PUBLIC WORKS

PROJECT NAME	BUDGETED AMOUNT	VILLAGE	WARD
Rehabilitation of asbestos polluted roads	R16 million	Heuningvlei	1
Re-gravelled	R 30 million	Dithakong/Bothithong	11,6,3, 13
		2)Metsimantsi/Rusfontein	
		3)Madibeng	
		4)Stilerus	
Grass cutting and de- bushing	R 1 million	Maphiniki - Garuele	6
Erection of fence	R 1,5 million	Tsineng/Gasehubane	5
Job Creation (EPWP)	R 1,5 million	Mentu Access road;	7
Job creation (EPWP)	R 1 million	Eradication of alien	7
		species/vegetation control- Gasehunelo	
		control- Gasenunelo	

15. SECTOR PLANS

Section 2 of the municipal Systems Act provides for core components to be included in the drafting of the municipal IDP. The municipality has developed and approved the following plans which are critical ingredients of a credible IDP. Most of our sector plans are outdated and needs to be reviewed by Council before the end of the financial year.

- 4 Integrated Waste Development Plan
- **4** Spatial Development Framework
- **4** Water Services Development Plan
- 4 Local Economic Development Plan
- **Housing Sector Plan**

PERFORMANCE MANAGEMENT SYSTEM

16.Performance Management

Strategic management of human capital requires that the municipality develop a performance system that will measure the performance of the organization and the contribution each individual makes to achieve organizational goals.

Performance management is a tool that we utilize to measure if the organizational objectives have been achieved. Performance management process is used to communicate organizational strategic goals, reinforce individual employee accountability for meeting the set goals, track and evaluate organization performance results.

Municipal Systems Act requires that a municipality establish a performance management systems that is commensurate with its resources, best suited for its circumstances, in line with their priorities, indicators and targets that are in the IDP.

The performance management process involves:

- Performance planning
- Monitoring organizational and employee performance
- **4** Employee development
- Evaluating employee performance and
- Recognition

Performance Management System Policy was reviewed by Council on the 26 September 2013. PMS is part of the broader system of strategic management. Performance management is designed to assist Joe Morolong Local Municipality in achieving its objectives as set out in the IDP.

The IDP, Budgeting and PMS should be seen as a seamless documents aimed at taking the municipality forward.

16.1 Reporting

16.1.1 Monthly reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 working days, after the end of each month. Reporting must include the following:

- 4 Actual revenue, per source
- Actual borrowings
- Actual expenditure per vote
- Actual capital expenditure, per vote
- The amount of any allocations received

If necessary the information has got to include explanation in the monthly reports on:

- 4 Variances on the projected revenue by sources from the expenditure projects per vote
- Any material variances from the SDBIP
- Any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipal approved budget

16.1.2 Quarterly reporting

MFMA Section 52 (d) compels the Municipal Mayor to submit a report to Council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter.

The quarterly performance projections captured in the SDBIP will form the basis for the Mayor's quarterly report.

The municipality has been consistent in submitting quarterly reports and reports for the past two (2) quarters have been submitted and adopted by Council.

16.1.3 Mid-year reporting

MFMA Section 72 (1) (a) states clearly the requirements for mid-year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

- Monthly statements referred to in section 71 of the MFMA
- 4 Municipality's service delivery performance during the first half of the financial year

+ The past year's annual report and progress made in resolving challenges identified in the annual report

16.1.4 Annual Reporting

Section 121 of the MFMA stipulates that every municipality and every municipal entity must for each financial year prepare an annual report. The Council of a municipality must within nine (9) months after the end of the financial year deal with the annual report of the municipality.

The purpose of the annual report is:

- **4** To provide a record of activities of the municipality or municipal entity during the financial year
- 4 To provide a report on performance against the budget of the municipality or municipal entity for the financial year
- **4** To promote accountability to the local community for decisions made throughout the year by the municipality

The SDBIP informs the performance of the municipality and it will strengthen and guide the preparation and adoption of the annual report, which will serve as part of accountability to the stakeholders as required by the law.

16.1.5. Service Delivery Budget Implementation Plan

SDBIP has to be submitted by the mayor not later than 28th day after the municipal budget has been approved. The SDBIP is a tool that the municipality uses to implement and monitor the IDP and budget.

16.1.6. Performance Agreements

Section 53 (c) (iii) of the MFMA requires that the Mayor ensures that the annual performance agreement be signed for the municipal manager and all section 57 managers in terms of section 57 (1) of the Municipal Systems Act.

The performance Agreements must:

- **4** Comply with the MFMA and section 57 of the Municipal Systems Act
- 4 Must be linked to measurable performance objectives as per the approved IDP and SDBIP
- Are made public together with SDBIP

Mayor has got to ensure that the performance agreements have to be submitted to the MEC for local government in the province, together with the SDBIP.

16.1.7 Council oversight

All the committees of Council have been seating consistently and receiving the quarterly reports from administration. Committees have been providing political leadership and oversight by monitoring the implementation of the IDP.

17. CONCLUSION

This draft IDP presents a significant paradigm shift on how we have been drafting and presenting our reports. This Draft IDP gives Council and stakeholders insight into what we have achieved. This IDP provides a basis for the planning for the next financial year.

We are shifting towards excelling in our mandate of providing quality basic services to our people.